# Memorandum

**To:** General Faculty

**Date:** October 5, 2010

**Regarding:** Agenda, Faculty Senate Meeting, October 8, 2010 at 3:00 pm TLC 1-303

The agenda for the October 8, 2010 Faculty Senate Meeting will be as follows:

- 1. Call to Order
- 2. Roll Call
- 3. Approval of the minutes of the September 10, 2010 meeting (See Addendum I)
- 4. Committee Reports

Committee I: Undergraduate Academic Programs (Chair, Tami Ogletree)

# Action Items: (See Addendum II)

- A) College of Arts and Sciences
  - 1) Department of Geosciences
    - a) Program: Geosciences Request: Modify (Modifications 5-8) Action: Approved
  - 2) Department of Mathematics
    - a) Program: BS in Mathematics Request: Modify (Add Computational Track) Action: Approved
    - b) Program: BS in Mathematics Request: (Add Applied Discrete Track) Action: Approved
    - c) Program: BS in Mathematics Request: Modify (Combine Statistics Track and Actuarial Science Track) Action: Approved

- d) Program: BS in Mathematics Request: Modify (Change Traditional Track) Action: Approved
- e) Course: MATH 3003 Transition to Advanced Math Request: Modify Action: Approved

#### B) Richards College of Business

- 1) Accounting and Finance
  - a) Program: International Business Certificate Request: Modify (Require that a minimum of one course (3 hours) of the certificate coursework be taken as part of a study abroad program. Action: Approved
  - b) Program: Minor in Business Administration (non business major Request: Modify Action: Approved
  - c) Course: ACCT 3241 Fraud Examination Request: Add Action: Approved
  - d) Course: ACCT 4242 Strategic Information Systems Request: Modify Action: Approved
- C) School of Nursing
  - a) Program: Dalton RN-BSN Request: Suspension of Dalton Program Action: Approved
- D) General Education Subcommittee:

#### Action Items: (See Addendum III)

A) Approve Core Curriculum Revisions

#### **Committee IX: Graduate Studies (Chair, David Jenks)**

#### Action Items: (See Addendum IV)

- A) College of Education
  - a) Program: Ed.D in School Improvement Request: Modify Action: Approved

Department of Special Education and Speech Language

 a) SPED 7760
 Request: Delete
 Action: Approved

# Committee XIII: Rules Committee (Chair, Chris Aanstoos)

# Action Items: (See Addendum V)

- A) COAS term of office procedures
- 5. Old Business
- 6. New Business

## **Information Items:**

- A) Branding Campaign presented by University Advancement
- 7. Announcements
- 8. Adjournment

# Addendum I

# University of West Georgia Faculty Senate Meeting

# September 10, 2010

# **Draft Minutes**

- **1. Call to Order** The meeting was convened in room 1-303 of the Technology-enhanced Learning Center. The meeting was called to order by Chris Huff, the Chair of the Senate, at 3:05 p.m.
- 2. Roll Call: <u>Present</u>: Aanstoos, Anderson, Ashford, Austin, Barnhardt, Baumstark, Baylen, Carter, Chowns, Cook, Crean, Deng, Donohoe, Gordon, Hasbun, Hatfield, Jackson, Jenks, Kang, Lane, Mbaye, Ogletree, Pencoe, Ringlaben, Rollins, Rutledge, Smith, Williard <u>Absent</u>: Burton, DeFoor, deNie, Hodges, Hooper, Khan, Morris, Payne, Shook
- **3.** Approval of Minutes. The minutes of the April 23, 2010 meeting of the Faculty Senate were approved by voice vote with no objection.
- **4. Senate Orientation** Chris Huff asked all Senators to introduce themselves. Then he provided a summary of Senate operation, emphasizing: its roles in shared governance and faculty governance, and as the interface between faculty and administration. He noted the flow of work starting with committees then to the Senate meetings. He also urged Senators to remember their role as conduits both from Senate to their faculty colleagues and from colleagues to Senate.

# 5. Committee Reports

#### **Committee I: Undergraduate Academic Programs**

<u>Action Item</u> The following proposal from the Department of Geosciences was presented by Tamra Ogletree, the Chair of the committee:

A.1.a. To modify the Environmental Studies Program.

It was noted in discussion that the Program Request Form was missing its last page, and so included only modifications 1-5, and it was not clear what additional modifications might have been omitted from the form as presented to Senate. A motion was made to approve only modifications 1-5, and to resubmit for later approval any additional modifications that had been omitt3ed. This motion was approved by voice vote with no objection.

# **Committee IX: Graduate Studies**

Action Item The following proposals from the College of Education were presented by

David Jenks, the Chair of the committee:

A.1.a. To modify the Initial Certification/Post-Baccalaureate-Secondary Political Science.

A.1.b. To modify the Initial Certification/Post-Baccalaureate-Secondary English

The motion was made to accept both proposals and it was approved by voice vote with no objection.

## Information Items

The following information item was presented by David Jenks:

A. The language in the current (2009-2010) catalog on the policy on minimum GRE scores (pp. 53-54) was removed. Such policy can still be established by individual departments and/or programs, but will no longer be the university-wide policy.

## 6. Old Business

No old business was brought to the Senate.

## 7. New Business

#### Action Item

A. Nominations and Election of Executive Secretary of the Faculty Senate Chris Huff announced that the term of the Senate's Executive Secretary had expired, thanked Chris Aanstoos for his service in that role last year, and opened the floor for nominations. He noted that Dawn McCord was willing to serve and nominated her. Hearing no other nominations, it was moved to close nominations, and this motion was accepted without objection. It was then moved to elect McCord by acclamation, and this notion was accepted without objection.

# Information Item

A. A question was raised by John Carter concerning email discussions underway about the proposed revision to the academic calendar. Members of the Academic Policies and Procedures Committee noted that these proposals (made by the VPAA office) are to be considered by their committee, which will recommend all calendar changes to the Senate, and only then will the calendar be changed.

#### 8. Announcements

A Jon Anderson, associate VPAA, presented three items:

1 The VPAA office has been preparing a proposal to submit to the Senate concerning changes to the academic calendar. Their proposal will include setting the calendar four years in advance, so that entering freshmen will be able to better project their entire matriculation at UWG, in the hope that this will assist in the university's RPG efforts. Considerable discussion ensued concerning different possibilities about the length of a semester. Senators were urged to consult the BOR website for its parameters, to discuss the issue with colleagues, and to bring suggestions to the Senate's Academic Policies and Procedures Committee.

2 Anderson also noted that BOR mandated academic program review will be underway this year, and noted the possibility of an ad hoc committee spear-heading this initiative. Chris Huff asked that standing committees of the Senate be utilized in this effort.

3 Anderson also presented the continuing initiative of the VPAA office in the development of a Quality Enhancement Plan, and asked faculty to submit ideas for the central topic that would govern it. These ideas are due by October 1, and will then be considered by the Senate's Institutional Studies and Planning Committee.

# 9. Adjournment

Without objection the meeting was declared adjourned at 4:04 p.m.

# **Addendum II**

# Course or Program Addition, Deletion or Modification Request

Department: Geosciences

College: College of Arts & Sciences

Prefix Course Title		Hours: Lecture/Lab/Tota
Action	Credit	Frequency
✓ Modify ☐ Add ☐ Delete	Undergraduate	Every Term
Credit	Graduate	☐ Yearly ☐ Other
Title Description Other	<ul> <li>Other*</li> <li>*Variable credit must be explained</li> </ul>	
Cationale: To include a discussion of the imp         attach additional material as necessary) and w         I Library resources are adequate	wact this change may have on the substance whether or not existing resources are suffi Library resources need enhancement	e of the major or academic program cient to support this change.
roposed Course Catalog Listing: (For new	courses or for modification)	
refix Course Title		/ /
Catalog Description (New courses must att grading policy; and a brief class schedule. I graduate credit and the differences in grad	For 5XXX/4XXX courses please highlig	
Catalog Description (New courses must att grading policy; and a brief class schedule. I graduate credit and the differences in gradi rerequisite(s)	For 5XXX/4XXX courses please highlig ing policies): dents per year) Effecti	the additional work required fo
Catalog Description (New courses must atta grading policy; and a brief class schedule. I graduate credit and the differences in gradi rerequisite(s)	For 5XXX/4XXX courses please highlig ing policies): dents per year) Effecti	the additional work required fo ve Date*: / Tenn/Year
Catalog Description (New courses must atta grading policy; and a brief class schedule. I graduate credit and the differences in gradi rerequisite(s)	For 5XXX/4XXX courses please highlig ing policies):         dents per year)       Effective date.	the additional work required fo ve Date*: / Tenn/Year er
Catalog Description (New courses must atta grading policy; and a brief class schedule. If graduate credit and the differences in gradi rerequisite(s)	For 5XXX/4XXX courses please highlig ing policies): dents per year) Effecti vval and effective date. Pass/Fail $\Box$ Other Department Chair (if cro 318/10	the additional work required fo ve Date*: / Term/Year er O poss listed) Date
Catalog Description (New courses must atta grading policy; and a brief class schedule. I graduate credit and the differences in gradi rerequisite(s)	For 5XXX/4XXX courses please highlig ing policies): dents per year) Effection pass/Fail Other Department Chair (if crossing of the constraint) Pass/Fail Department Chair (if crossing of the constraint) Department Chair (if crossing of the constraint) Pass/Fail Department Chair (if crossing of the constraint) Pass/Fail Department Chair (if crossing of the constraint)	the additional work required fo ve Date*: / Term/Year er O poss listed) Date
Catalog Description (New courses must atta grading policy; and a brief class schedule. I graduate credit and the differences in gradi rerequisite(s)	For 5XXX/4XXX courses please highlig ing policies):         dents per year)       Effection         dents per year)       Effection         oval and effective date.       Other         Image: Department Chair (if crossed)       Department Chair (if crossed)         Image: Dean of College (if crossed)       Department Chair (if crossed)         e       Dean of College (if crossed)         e       Dean of College (if crossed)	the additional work required for ve Date*: / Tenn/Year er 20 oss listed) Date ss listed) Date tee on Graduate Studies Chainman (six copies v

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## Suggested changes for the Program of Environmental Studies (pgs 224-225)

Modification 1: On pg 224, change contact address and phone number from Pafford 217 – 678-839-6505 to Callaway Annex 148 - 678-839-6479

<u>Rationale:</u> The switch from the Sociology main office to the Geosciences main office reflects the change in advisor. The current advisor, Hannes Gerhardt, is located in the Geosciences department.

<u>Modification 2</u>: On pg 224, change web address from: <u>www.westga.edu/~artsci/envstudies.pdf</u> to <u>http://www.westga.edu/envstud/</u>.

<u>Rationale:</u> The old web address is outdated, with incorrect information. The new web address, though basic, is intended to be the "official" webpage of Environmental Studies (ENVS). This site can and will be updated, the other will not.

**Modification 3:** On pg 224, under "Program Learning Outcomes", change "Identify major environmental problems in the state of Georgia" to "Identify major regional and global environmental problems".

<u>Rationale:</u> Under the current course offerings for the ENVS program there is no guarantee that students are being offered a specific focus on Georgia. Indeed, many, if not most, of the courses that make up the ENVS program are trans-regional, focusing on problems at the national and global level. In line with this changed focus, a parallel change will be made to the Senior Capstone course description, deleting the requirement that "Content of project must focus on issue or problem within the State of Georgia". Although many capstone projects give themselves to a Georgia focus, there are increasing opportunities to do meaningful ENVS projects that are trans-regional, particularly projects that incorporate GIS or remote sensing technology. In other words, I do not see the benefit of forcefully narrowing the degree to a particularly Georgia focus.

Modification 4: On pg 224, in the line "Core Areas A, B, C, D, E . . ." change the list to read "Core Areas A, B, C, D (Option I), E . . .", thereby adding the text "(Option I)"

<u>Rationale:</u> It is helpful for students and advisors to know that this is a social science concentration in which area D falls under the Option I in terms of natural science and lab requirements. When I took over the program there seemed to be confusion over the status of Area D. By putting it into the catalogue this confusion will be spared in case the program changes hands again.

Modification 5: On pg 224, under "Core Area F", add "or GEOG 2505" next to the current "XIDS 2202".

<u>Rationale:</u> XIDS 2202 (Introduction to ENVS), is a course that is not regularly offered. Currently it is only offered in the summer. Seeing that there are limited resources to offer the XIDS 2202 in the regular school year, I suggest officially offering GEOG 2505, Human Impacts on the

Environment as a possible substitute for XIDS 2202. GEOG 2505 is a perfect introduction to ENVS, offering a social scientific overview of human-environment interaction. My advisees have expressed enthusiasm for the course, both in terms of its content and availability. Dr. Shea Rose plans to teach GEOG 2505 every fall.

Modification 6: On pg 224, under "Select 6 hours from. . ." add GEOL to the list of "BIOL, CHEM, PHYS".

<u>Rationale</u>: The program is here looking to add 6 credit hours in the natural sciences. I suggest adding GEOL to the list as geology is both a natural science and extremely relevant in terms of environmental issues.

**Modification 7:** On pg 225, after the asterisk on the top of the page the list of "ANTH, COMM, ECON, HIST, POLS/PLAN, PSYC, SOCI" should be expanded to read "ANTH, COMM, ECON, GEOG, HIST, POLS/PLAN, PSYC, SOCI", thereby including GEOG in the list.

<u>Rationale:</u> The program is here looking for social scientific courses that take up environmental issues. GEOG is often mistakenly assumed to be a purely natural science, yet half of the course listings are of a social scientific nature. In this sense, geography has many relevant courses that Environmental Studies students could greatly benefit from.

**Modification 8**: Under "Environmental Studies Minor" delete all text and replace with the following:

Required Courses 15 XIDS 2202 or GEOG 2505, and 12 additional hours compiled from the list of 3000 level or higher "major courses" offered for a B.S. degree in Environmental Studies.

<u>Rationale:</u> The current minor makes little sense and no students are currently taking it. To begin, the limited choice of ENVS 3180, 4209, and 4803 is arbitrary and, furthermore, two of these are not offered on a regular yearly basis. There is no compelling reason why the student should not be able to choose her own course focus. Finally, the requirement of 2 upper level natural sciences is illogical, as the degree is a social science degree, option I in area D. Not even the ENVS majors are required to take upper level natural science classes.

# Course or Program Addition, Deletion or Modification Request

Department: Mathematics

College: \_College of Arts & Sciences

Current course catalog listing: (for mod	lifications or deletions)	
Prefix Course Title		/ / Hours: Lecture/Lab/Total
Action	Credit	Frequency
	☑ Undergraduate	🗹 Every Term
✓ Modify ☐ Add ☐ Delete ☐ Credit	Graduate	Tearly
Number	□ Other*	Other
Description Other	*Variable credit must be explained	
Rationale: To include a discussion of the impact t         (attach additional material as necessary) and wheth         Image: Discussion of the impact t         Image: Discussion of the impact          Image: Di		
Proposed Course Catalog Listing: (For new cour	rses or for modification)	
Prefix Course Title	I	/ / Iours: Lecture/Lab/Total
BS in Mathematics, Applied Computa See attachments.	tional Track	
Present or Projected Enrollment: (Students *For a new course, one full term must pass between approval as	s per year) Effective Dat nd effective date.	e*: Fall / 2010 Term/Year
Grading System: Letter Grade	Pass/Fail Other	
Approval: Brue of 3/4/10		
Martinent Share Date 4/12/	Department Chair (if cross liste	d) Date
Dean of College Date	Dean of College (if cross listed	l) Date
Chair of TEAC (if teacher prep. program) Date		· · · · · · · · · · · · · · · · · · ·
Final Approval: Submitted by College Dean to Undergradua signature for proposals carrying undergraduate credit only and s	even copies with signatures carrying both undergradu $\frac{7}{28}/10$	ate and graduate credit).
Chair, Undergraduate Academic Programs Committee	Date Chair, Committee on C	Graduate Studies Date
Vice President for Academic Affairs	Date	

# **Program Change**

Applied Computational Track

Add MATH 4353 Complex Analysis as a major requirement and remove the following:

One course chosen from: MATH 4203 Mathematical Probability MATH 4353 Complex Analysis MATH 4153 Applied Mathematical Modeling MATH 4313 Theory of Ordinary Differential Equations Rationale:

Among the four courses: 4203, 4353, 4153, 4313, MATH 4353 (Complex Analysis) the most essential for students in the Applied Computational track, and requiring it will greatly benefit the students. This change together with the other changes in other tracks will also help us to regularly offer higher level math courses, making the course offerings more predictable and more accessible to the students.

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# Course Requirements for the B.S. Degree In Mathematics Plan B (Applied Computational Option) 2010-2011

Course	Hours	Grade
ENGL 1101 (Core Area A1)	3	
ENGL 1102 (Core Area A1)	3	
Core Area B1 & B2*	4	
Core Area C1	3	
Core Area C2	3	
Core Area D1	4	
Core Area D1	4	
Core Area E1	3	<u> </u>
Core Area E2	3	
POLS 1101 (Core Area E3)	3	
Core Area E4	3	
CS 1300 (Core F)	4	
CS 1301 (Major)	3	
MATH 1113 (Core A2(3) F(1))	4	1
MATH 1634 (Core D2(3) F(1))	4	
MATH 2009 (Core F)	1	
MATH 2644 (Core F)	4	
MATH 2654 (Core F)	4	
MATH 2853 (Core F)	3	
MATH 3003 (Major, WAC)	3	
MATH 3243 (Major, WAC)	3	
MATH 3303 (Major)	3	
MATH 3353 (Major)	3	*
MATH 4013 (Major)	3	
MATH 4253 (Major)	3	
MATH 4353 (Major)	3	
MATH 4363 (Major)	3	·····
MATH 4513 (Major)	3	
MATH 4893 (Major)	1	
Directed Elective**	3	
Directed Elective**	3	
Directed Elective**	3	
Elective**	3	
Elective**	3	1
Elective**	3	
Elective**	2	
	120	

\*At least one course from Core B1

\*\*At least 11 hours of the 29 hours of directed electives and electives must be at the 3000-level or above.

# Course or Program Addition, Deletion or Modification Request

Department: Mathematics

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College: \_College of Arts & Sciences

refix Course	Title		На	ours: Lecture/Lab/Tota
	Action	Credit		Frequency
Course Pro	-	Undergraduate		Every Term
Modify Credit	Add 🗌 Delete	Graduate		Yearly
Number		Other*		Other
Description				
✓ Other		* Variable credit must be ex	plained	
	erial as necessary) and who	t this change may have on the su ether or not existing resources a Library resources need enhances	re sufficient to suppo	
oposed Course Cat	alog Listing: (For new co	urses or for modification)		анан алан алан алан алан алан алан алан
efix Course	Title	,		/ / Lecture/Lab/Total
atalog Description rading policy; and a raduate credit and 3S in Mathemat	(New courses must attac a brief class schedule. For the differences in grading ics, Applied Discrete		; text(s) and/or othe	r resources used;
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Catalog Description rading policy; and a raduate credit and BS in Mathemat See attachments erequisite(s) resent or Projected or a new course, one full	(New courses must attac a brief class schedule. Fo the differences in grading ics, Applied Discrete 3. Enrollment: (Studer	r 5XXX/4XXX courses please g policies): e Track nts per year)	; text(s) and/or othe highlight the additio	r resources used; onal work required fo /2010
Catalog Description rading policy; and a raduate credit and BS in Mathemat See attachments rerequisite(s)	(New courses must attac a brief class schedule. Fo the differences in grading ics, Applied Discrete 5. Enrollment: (Studen term must pass between approva	r 5XXX/4XXX courses please g policies): e Track nts per year) l and effective date.	; text(s) and/or othe highlight the addition Effective Date*: Fal	r resources used; onal work required fo /2010
Catalog Description rading policy; and a raduate credit and BS in Mathemat See attachments erequisite(s) resent or Projected or a new course, one full rading System:	(New courses must attac a brief class schedule. Fo the differences in grading ics, Applied Discrete 5. Enrollment: (Studen term must pass between approva	r 5XXX/4XXX courses please g policies): e Track nts per year) l and effective date. Pass/Fail	; text(s) and/or othe highlight the addition Effective Date*: Fal	r resources used; onal work required fo /2010
Catalog Description rading policy; and a raduate credit and BS in Mathemat See attachments erequisite(s) or a new course, one full rading System: pproval:	(New courses must attac a brief class schedule. Fo the differences in grading ics, Applied Discrete 5. Enrollment: (Studen term must pass between approval Letter Grade	r 5XXX/4XXX courses please g policies): e Track nts per year) l and effective date. Pass/Fail Department Cha	; text(s) and/or othe highlight the addition Effective Date*: Fal	r resources used; onal work required fo   /2010 Term/Year
Catalog Description rading policy; and a raduate credit and BS in Mathemat See attachments erequisite(s) or a new course, one full rading System: pproval: Department C Department C	(New courses must attac a brief class schedule. For the differences in grading ics, Applied Discrete 5. Enrollment: (Studer term must pass between approval Letter Grade	r 5XXX/4XXX courses please g policies): e Track nts per year) l and effective date. Pass/Fail Department Cha	; text(s) and/or othe highlight the addition Effective Date*: Fal Other	r resources used; onal work required fo   /2010 Term/Year Date
Catalog Description rading policy; and a raduate credit and BS in Mathemat See attachments erequisite(s) resent or Projected or a new course, one full rading System: proval: Department C Department C Department C Department C	(New courses must attac a brief class schedule. Fo the differences in grading ics, Applied Discrete 5. Enrollment: (Studer term must pass between approval Letter Grade Letter Grade Letter Grade Mate Date Tr prep. program) Date ed by College Dean to Undergrad	r 5XXX/4XXX courses please g policies): e Track nts per year) l and effective date. Pass/Fail Department Cha	; text(s) and/or othe highlight the addition Effective Date*: Fal Other ir (if cross listed) e (If cross listed) Committee on Graduate S	r resources used; onal work required fo   /2010 Term/Year Date Date

# **Program Change**

Applied Discrete Track

Add MATH 4513 Linear Algebra I as a major requirement and remove the following:

One course chosen from: MATH 4153 Applied Mathematical Modeling MATH 4213 Mathematical Statistics MATH 4233 College Geometry MATH 4423 Abstract Algebra II MATH 4513 Linear Algebra I Rationale:

Among the four courses: 4153, 4213, 4423, 4513, MATH 4513 (Linear Algebra I) is the most essential for students in the Applied Discrete Mathematics track, and requiring it will greatly benefit the students. This change together with the other changes in other tracks will also help us to regularly offer higher level math courses, making the course offerings more predictable and more accessible to the students.

# Course Requirements for the B.S. Degree In Mathematics Plan C (Applied Discrete Option) 2010-2011

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Course	Hours	Grade
ENGL 1101 (Core Area A1)	3	
ENGL 1102 (Core Area A1)	3	
Core Area B1 & B2*	4	
Core Area C1	3	
Core Area C2	3	
Core Area D1	4	
Core Area D1	4	
Core Area E1	3	
Core Area E2	3	
POLS 1101 (Core Area E3)	3	
Core Area E4	3	
CS 1300 (Core F)	4	
CS 1301 (Major)	3	
MATH 1113 (Core A2(3) F(1))	4	
MATH 1634 (Core D2(3) F(1))	4	
MATH 2009 (Core F)	1	
MATH 2644 (Core F)	4	
MATH 2654 (Core F)	4	<u>.</u>
MATH 2853 (Core F)	3	
MATH 3003 (Major, WAC)	3	
MATH 3243 (Major, WAC)	3	
MATH 3303 (Major)	3	
MATH 4043 (Major)	3	
MATH 4233 (Major)	3	
MATH 4413 (Major)	3	
MATH 4473 (Major)	3	
MATH 4483 (Major)	3	······································
MATH 4513 (Major)	3	
MATH 4893 (Major)	1	
Directed Elective**	3	
Directed Elective**	3	
Directed Elective**	3	
Elective**	3	
Elective**	3	
Elective**	3	
Elective**	3	
Elective**	3	
Elective**	3	
Elective**	2	
	120	

\*At least one course from Core B1

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\*\*At least 11 hours of the 29 hours of directed electives and electives must be at the 3000-level or above.

# Course or Program Addition, Deletion or Modification Request

Department: Mathematics

College: College of Arts & Sciences

# Current course catalog listing: (for modifications or deletions)

Prefix Course Title		/ / Hours: Lecture/Lab/Total
Action	Credit	Frequency
	☑ Undergraduate	☑ Every Term
Modify Add Delete	Graduate	Yearly
U Number	□ Other*	C Other
☐ Description ☑ Other	*Variable credit must be explained	d
Rationale: To include a discussion of the impact th (attach additional material as necessary) and wheth         Image: Discussion of the impact the impa		ficient to support this change.
Proposed Course Catalog Listing: (For new course	ses or for modification)	· · · · · · · · · · · · · · · · · · ·
Prefix Course Title		Hours: Lecture/Lab/Total
Prerequisite(s) Present or Projected Enrollment: (Students *For a new course, one full term must pass between approval an	per year) Effec d effective date.	tive Date*: Fall / 2010
Grading System:	Pass/Fail Of	
Approval:		
Department Char Date 41/2	Department Chair (if o	cross listed) Date
Dean of College Date	Dean of College (if c	ross listed) Date
Chair of TEAC (if teacher prep. program) Date		
Final Approval: Submitted by College Dean to Undergradua signature for proposals carrying undergraduate credit only and set 2 max(u).	te Academic Programs Chair and/or Comm wen copies with signatures carrying both u	ittee on Graduate Studies Chairman (six copies with ndergraduate and graduate credit).
Chair, Undergraduate Academi Programs Committee	Date Chair, Comm	ittee on Graduate Studies Date

# **Program Change**

Statistics Track and Actuarial Science Track

1. Combine these two tracks and name the new track 'Statistics/Actuarial Track".

2. The new track is based on the current Statistics Track, and the program is the same as the current Statistics Track except the following change:

Add MATH 4803 Analysis of Variance, MATH 4823 Applied Experimental Design and MATH 4833 Applied Nonparametric Statistics as major requirements and remove the following:

Three courses chosen from: MATH 4803 Analysis of Variance MATH 4823 Applied Experimental Design MATH 4833 Applied Nonparametric Statistics Rationale:

1. Statistics and Actuarial Science are closely related fields, and the major requirements for Actuarial Science are almost all statistics courses. For the current Actuarial Science Track, we only have a few students, so that combining this track with Statistics will lower the cost to the university, and this change together with the other changes in the other tracks will also help us to regularly offer higher level math courses.

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# Course Requirements for the B.S. Degree In Mathematics Plan D (Statistics/Actuarial Option) 2010-2011

Course	Hours	Grade
ENGL 1101 (Core Area A1)	3	
ENGL 1102 (Core Area A1)	3	
Core Area B1 & B2*	4	
Core Area C1	3	
Core Area C2	3	
Core Area D1	4	
Core Area D1	4	
Core Area E1	3	
Core Area E2	3	
POLS 1101 (Core Area E3)	3	
Core Area E4	3	
CS 1300 (Core F)	4	
CS 1301 (Major)	3	
MATH 1113 (Core A2(3) F(1))	4	
MATH 1634 (Core D2(3) F(1))	4	
MATH 2009 (Core F)	1	
MATH 2644 (Core F)	4	
MATH 2654 (Core F)	4	
MATH 2853 (Core F)	3	
MATH 3003 (Major, WAC)	3	
MATH 3243 (Major, WAC)	3	
MATH 4203 (Major)	3	
MATH 4213 (Major)	3	
MATH 4803 (Major)	3	
MATH 4813 (Major)	3	
MATH 4823 (Major)	3	
MATH 4833 (Major)	3	
MATH 4843 (Major)	3	
MATH 4893 (Major)	1	
Directed Elective**	3	
Directed Elective**	3	
Directed Elective**	3	
Elective**	3	
Elective**	3	
Elective**	3	
Elective**	3	
Elective**	3	
Elective**	3	
Elective**	2	
	120	

\*At least one course from Core B1

\*\*At least 11 hours of the 29 hours of directed electives and electives must be at the 3000-level or above.

# Course or Program Addition, Deletion or Modification Request

Department: Mathematics

College: College of Arts & Sciences

# Current course catalog listing: (for modifications or deletions)

Prefix Course Title	- 	/ / Hours: Lecture/Lab/Total
Action Course Program	Credit	<b>Frequency</b>
<ul> <li>✓ Modify</li> <li>Credit</li> <li>Number</li> <li>Title</li> <li>Description</li> <li>✓ Other</li> </ul>	Graduate	Yearly Other
Rationale: To include a discussion of the impact (attach additional material as necessary) and when	this change may have on the substance	
Proposed Course Catalog Listing: (For new cou		
Catalog Description (New courses must attach grading policy; and a brief class schedule. For graduate credit and the differences in grading BS in Mathematics, Traditional Track See attachments. Prerequisite(s)	5XXX/4XXX courses please highligh policies): (. (. (. (.) (.) (.) (.) (.) (.) (.) (.	
Grading System:	Pass/Fail Othe	r
Approval: But Ce Zr., 3/16/10 Department Char Date 4/12/ My Dear of College Date	Department Chair (if cro Dean of College (if cros	
yw i ge suo		
Chair of TEAC (if teacher prep. program) Date Final Approval: Submitted by College Dean to Undergradu- ignature for proposals carrying undergraduate credit only and Chair, Undergraduate Academic Programs Committee	seven copies with signatures carrying both unde	e on Graduate Studies Chairman (six copies w rgraduate and graduate credit). ee on Graduate Studies Date
/ice President for Academic Affairs	Date	······································

# **Program Change**

# **Traditional Track**

- 1. Add MATH 4043 Number Theory, MATH 4203 Mathematical Probability, MATH 4233 College Geometry, MATH 4253 Real Analysis, MATH 4353 Complex Analysis and MATH 4513 Linear Algebra I as major requirements.
- 2. Add the following:

Choose three courses from: MATH 4213 Mathematical Statistics, MATH 4423 Abstract Algebra II, MATH 4473 Graph Theory, MATH 4483 Combinatorics, MATH 4523 Linear Algebra II and MATH 4613 Topology  $\Lambda$ 

- 3. Change Electives to 20 hours and at least 2 hours of electives must be at the 3000-level or above.
- 4. Remove the following:

One course from MATH 4253 Real Analysis MATH 4353 Complex Analysis

One course from MATH 4513 Linear Algebra I MATH 4043 Number Theory

One course from MATH 4233 College Geometry MATH 4613 Topology

Three additional courses at or above the 3000-level 9 (excluding service courses for elementary education), so that at least one of the following two-semester sequences is satisfied:

MATH 4203 Mathematical Probability-4213 Mathematical Statistics

MATH 4233 College Geometry-4613 Topology

MATH 4413 Abstract Algebra I-4423 Abstract Algebra II

MATH 4253 Real Analysis-4353 Complex Analysis

MATH 4513 Linear Algebra I-4523 Linear Algebra II

MATH 4473 Graph Theory-4483 Combinatorics

Electives\* 29

\*At least eleven hours of electives must be at the 3000-level or above

# Rationale:

- 1. MATH 4043 Number Theory, MATH 4203 Mathematical Probability, MATH 4233 College Geometry, MATH 4253 Real Analysis, MATH 4353 Complex Analysis and MATH 4513 Linear Algebra I are essential courses for traditional track. So changing them to be major requirements will benefit the students of this track.
- Add choose three courses from MATH 4213 Mathematical Statistics, MATH 4423 Abstract Algebra II, MATH 4473 Graph Theory, MATH 4483 Combinatorics, MATH 4523 Linear Algebra II and MATH 4613 Topology. These courses were the remaining math courses in the current program that students can choose from. Students of tradition track need a wide range of mathematical courses, so we let the students to choose 3 of above courses.
- 3. Based on change 1 and 2, we have to make the change of 3 and 4.
- 4. All these changes together with the other changes in other tracks will also help us to regularly offer higher level math courses.

# Course Requirements for the B.S. Degree In Mathematics Plan A (Traditional Option) 2010-2011

Course	Hours	Grade
ENGL 1101 (Core Area A1)	3	
ENGL 1102 (Core Area A1)	3	
Core Area B1 & B2*	4	
Core Area C1	3	
Core Area C2	3	
Core Area D1	4	
Core Area D1	4	
Core Area E1	3	
Core Area E2	3	
POLS 1101 (Core Area E3)	3	
Core Area E4	3	
CS 1300 (Core F)	4	
CS 1301 (Major)	3	
MATH 1113 (Core A2(3) F(1))	4	
MATH 1634 (Core D2(3) F(1))	4	
MATH 2009 (Core F)	1	
MATH 2644 (Core F)	4	
MATH 2654 (Core F)	4	
MATH 2853 (Core F)	3	
MATH 3003 (Major, WAC)	3	
MATH 3243 (Major, WAC)	3	
MATH 4043 (Major)	3	
MATH 4203 (Major)	3	
MATH 4233 (Major)	3	
MATH 4253 (Major)	3	
MATH 4353 (Major)	3	
MATH 4413 (Major)	3	
MATH 4513 (Major)	3	
MATH 4893 (Major)	1	
Elective**	3	
Elective**	3	
Elective**	3	
Elective***	2	
	120	

\*At least one course from Core B1

\*\* Choose from MATH 4213, 4423,4473,4483,4523,4613

\*\*\*At least 2 hours of the 20 hours of directed electives and electives must be at the 3000-level or above.

Course Update Requ	est (Add, Delete, N	lodify)	
Originator     Mathematics     College of Arts and Second Se	slences	Adams, Sonya Originator	
Action Modifications			
C Add  Modify C Delete	ption Title Credit	See Comment	S
MATH       3003       Transition to Advanced Math         Prefix       Number       Course Title         A transition course to advanced mathematics. Topics include logic, s         relations, and functions.	et theory, properties of inte	egers and mather	natical induction,
Course Catalog Description			
3.00 3.00		Every Term	Letter Grade
Lec Hrs Lab Hrs Credit Hrs	Effective Term	Frequency	Grading
- Prerequisites			
Planning Info Comme Library Resources are Adequate C Library Resources Need Enhancement Present or Projected Annual Enrollment: 60	Approval Required		
College Approvals	Cross Listing App	N/A	
Overfield, Denise [ APPROVED ] Associate Dean, College of Arts and Sciences	Associate Dean, Cros	N/A s Listed College	
Other Approvals Ogletree, Tamra [ APPROVED ] Chair, Undergraduate Academic Programs Committee	J LFINAL APPROVA	L	
N/A Chair, TEAC	Aldrich, Ald	Michael [ REC	QUIRED ]

Course Prerequisite Change

MATH 3003 Transition to Advanced Mathematics

*Current Prerequisite:* MATH 2644 with a grade of C or higher.

Change to: MATH 2644 or MATH 2853 with a grade of C or higher.

## Rationale

Change the prerequisite of MATH 3003 from "MATH 2644 with a grade of C or higher" to "MATH 2644 or MATH 2853 with a grade of C or higher".

i

This change is made to fulfill the new math requirements for some College Of Education students. Now the MGED students must take the following math courses:

MATH 1113, MATH 1634, MATH 2853, MATH 3003, MATH 3703, MATH 4713

Note that MATH 2644 is not required and we expect the students to take the following 3 math courses in order:

MATH 1634, MATH 2853, MATH 3003.

# Course or Program Addition, Deletion or Modification Request

Department: Richards College of Business

College: Richards College of Business

# Current course catalog listing: (for modifications or deletions)

Prefix Course Title		/ / Hours: Lecture/Lab/Total
Action         Course       Program         Modify       Add         Credit       Delete         Title       Description         Other       Other         Rationale: To include a discussion of the impact the (attach additional material as necessary) and whether         Library resources are adequate       Lit         Proposed Course Catalog Listing: (For new course)	ner or not existing resources are sufficien brary resources need enhancement	Frequency         Every Term         Yearly         Other         Other         fthe major or academic program         it to support this change.
PrefixCourseTitleCatalog Description (New courses must attach: grading policy; and a brief class schedule. For 5	course objectives/outcomes; text(s) an	/ / Hours: Lecture/Lab/Total d/or other resources used; he additional work required for
Modification of the International Busin course (3 hours) of the certificate cour program. Prerequisite(s) Present or Projected Enrollment: (Students *For a new course, one full term must pass between approval and	per year)	of a study abroad
Grading System: Letter Grade	Pass/Fail Other	
Approval: Department Chapter 0/2-/13 The second s	Department Chair (if cross li Dean of College (if cross lis	ey 8/23/10 steel Date
Chair of TEAC (if teacher prep. program) Date		
Final Approval: Submitted by College Dean to Undergraduat signature for proposals carrying undergraduate credit only and se	$\frac{2}{28/18}$	duate and graduate credit).
	Date Chair, Committee of	n Graduate Studies Date
Vice President for Academic Affairs	Date	

# **Current Catalog listing**

## International Business Certificate

The International Business Certificate is only available to Richards College of Business undergraduate degree majors. Students must have a 2.75 GPA to be eligible to participate.

Students can formally apply to enroll in the certificate program at the Department of Economics after successful admission as a Richards College of Business major.

Requirements:

- Completion of 6 hours of earned university foreign language credit or a foreign language waiver.
- Completion of 12 hours of upper division approved "International Business Course". Approved courses include: ECON 3425, 4450, 4455, 4470; FINC 4521; MKTG 4866; MGNT 3627, 4625. No more than two courses may be taken from any functional area. Upper division business courses taken as part of an approved study abroad program will be considered approved "International Business Courses". Other courses must be approved by the Assistant dean of the Richards College of Business or the Chair of the Department of Economics.
- At least two courses (6 hours) of certificate coursework must be taken as part of a study abroad program.

Completion of certificate requirements will be noted on the student's transcript.

# **Proposed Catalog listing**

#### International Business Certificate

The International Business Certificate is only available to Richards College of Business undergraduate degree majors. Students must have a 2.75 GPA to be eligible to participate.

Students can formally apply to enroll in the certificate program at the Department of Economics after successful admission as a Richards College of Business major.

Requirements:

- · Completion of 6 hours of earned university foreign language credit or a foreign language waiver.
- Completion of 12 hours of upper division approved "International Business Course". Approved courses include: ECON 3425, 4450, 4455, 4470; FINC 4521; MKTG 4866; MGNT 3627, 4625. No more than two courses may be taken from any functional area. Upper division business courses taken as part of an approved study abroad program will be considered approved "International Business Courses". Other courses must be approved by the Assistant dean of the Richards College of Business or the Chair of the Department of Economics.
- At least one course (3 hours) of certificate coursework must be taken as part of a study abroad program.

Completion of certificate requirements will be noted on the student's transcript.

Rationale for the Change

Some RCOB (and other) study abroad programs only require that students obtain 3 hours of academic credit as part of the program. To get a certificate, students must still participate in a study abroad program, but will only be required to have earned at least 3 hours of academic credit as part of the program. All other requirements remain the same.

Course or Program	n Addition, Deleti	ion or Modificatio	on Request	
Department: Richard College of Busin	iess	College: Richard	s College of Busines	s
Current course catalog listing: (for mod			/	/
Prefix Course Title Minor in Busin	ess Administration	(non-business majo	'S) Hours: Lecture/Lab/	'Total
Action Course Program	С	redit	Frequency	
Modify Add Delete	🗹 Undergradı	late	Every Term	
Credit Number	Graduate			
Title Description M Other	Other* *Variable credit n	ust be explained	Other Other	
Rationale: To include a discussion of the impact the (attach additional material as necessary) and wheth	er or not existing reso	ources are sufficient to		ram
Library resources are adequate	orary resources need e	enhancement		
Prefix Course Title Catalog Description (New courses must attach: grading policy; and a brief class schedule. For 5 graduate credit and the differences in grading p ACCT 2101; ECON 2105 or 2106; MG business (3100 or above)	XXX/4XXX courses oolicies):	tcomes; text(s) and/o please highlight the :	additional work require	
Prerequisite(s) NA			* Foll (2011	
Present or Projected Enrollment: NA (Students *For a new course, one full term must pass between approval and		Effective Date	*: Fall / 2011 Term/Year	
Grading System: Letter Grade Approval: DBJUM 8/2.//. Department Chair 8/2.//. Department Chair 8/2.//. Data Depart of College Date		Other		10
Chair of TEAC (if teacher prep. program) Date				
Final Approval: Submitted by College Dean to Undergradua signature for proposals carrying undergraduate credit only and so	te Academic Programs Cha even copies with signatures	air and/or Committee on Gra s carrying both undergradua	aduate Studies Chairman (six c te and graduate credit).	opies wi
Chair, Undergraduate Academic Programs Committee	Date	Chair, Committee on G	raduate Studies	Date
Vice President for Academic Affairs	Date			

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Rationale for change: The Richards College of Business no longer offers certain courses that were included as part of the Business Administration minor (for non-business majors).

Current Listing: ACCT 2101 or 4201; Econ 2105, 2106 OR 4400; MGNT 3600; MKTG 3803; and one three (3) hr. business course above the 3100 level

New listing: ACCT 2101; ECON 2105 or ECON 2106; MGNT 3600; MKTG 3803; and one three (3) hr. business class above the 3100 level

Course Update Request (Add, Delete, Modify)		
C Originator	I	
Accounting and Finance Richards Colleg Department College	e of Business Colley, James R. (Dr.) Originator	
Action — Modifications —		
	Description Title Credit See Comments	
Course Details		
ACCT     3241     Fraud Examination       Prefix     Number     Course Title		
A survey of how and why occupational fraud is committed, how fraudulent conduct can be deterred, and how allegations of fraud should be investigated and resolved. The increased level of complexity and the heightened awareness of frauds make the ability to detect and address fraud in businesses a critical skill for accountants, auditors, managers, and investigators. The inter-disciplinary nature of the course makes it appropriate and useful for both accounting and non-accounting majors.		
3 0 3	Fall - 2010 Yearly Letter Grade	
Lec Hrs Lab Hrs Credit Hrs	Effective Term Frequency Grading	
Prerequisites ACCT 2101 and ACCT 2102 with grades of C or higher	Corequisites	
Rationale     The increased level of complexity and the heightened awareness of frauds make the ability to detect and address fraud in businesses a     critical skill for accountants, auditors, managers, and investigators. As such, it is highly desirable to have a fraud course in the     accounting curriculum.     Planning Info		
Library Resources are Adequate		
C Library Resources Need Enhancement		
Present or Projected Annual Enrollment: 40 TEAC Approval Required		
College Approvals	Cross Listing Approvals	
Colley, James R. (Dr.) [ APPROVED ]	N/A	
Chair, Course Department	Chair, Cross Listed Department	
McIntyre, Faye [ APPROVED ]	N/A	
Dean, RCOB	Associate Dean, Cross Listed College	
C Other Approvals		
Ogletree, Tamra [ APPROVED ]		
Chair, Undergraduate Academic Programs Committee		
N/A	Aldrich, Michael [ REQUIRED ]	
Chair, TEAC	Chair, Faculty Senate	

### ACCT 3241 – Fraud Examination Expanded Course Outline

Instructor: Phone: Office: Adamson Hall Email: @westga.edu

## **Office Hours:**

The policy of the University of West Georgia is that each student is responsible for checking his/her *my.westga.edu* e-mail account on a regular basis.

#### I. Catalog Description:

A survey of how and why occupational fraud is committed, how fraudulent conduct can be deterred, and how allegations of fraud should be investigated and resolved. The increased level of complexity and the heightened awareness of frauds make the ability to detect and address fraud in businesses a critical skill for accountants, auditors, managers, and investigators. The inter-disciplinary nature of the course makes it appropriate and useful for both accounting and non-accounting majors.

#### **II.** Required Background or Experience:

ACCT2101 and ACCT2102 with grades of "C" or better

#### III. Learning Goals:

At the completion of the course, the student should be able to:

- Explain the terminology associated with fraud examination.
- Gain knowledge of the fraud triangle and "red flags".
- Apply fraud examination theory and concepts learned in class to an actual fraud case.
- Have the background necessary to prepare for the Certified Fraud Examiner (CFE) examination. If a student decides to sit for the CFE Exam, additional study and preparation will be required.

#### IV. Text and References :

Wells, Joseph T., *Principles of Fraud Examination*, 2<sup>nd</sup> Edition, Wiley, 2008. ISBN: 978-0-470-12883-1.

#### V. Special or Unique Student Materials:

- Basic function calculator
- Student will require access to the internet for reading assignments and research.

## VI. Special or Unique University Facilities:

• Normal classroom facilities with whiteboard, overhead projector, and a computer.

#### VII. Expanded Description of the Course and Instructional Method:

The objective of this class is to provide an awareness of fraud which is of use to managers, independent and internal auditors, fraud examiners and investigators, and others interested in controlling occupational fraud and abuse. Managers and entrepreneurs will want to control fraud to reduce operating costs. Those who will conduct audits and investigations need to effectively understand fraud in order to comply with the responsibilities of their profession.

#### VIII. Methods of Evaluating Outcomes:

#### A. Grading

Examination 1	22%
Examination 2	22%
Examination 3	22%
Examination 4	24%
Article summaries	<u>10</u> %
Total	100%

A = 90% or above; B = 80%-90%; C = 70%-80%; D = .60%-70%; F=below60%

Examinations may include problems, discussion questions, and/or "objective" (multiple choice, etc) questions. Make-up examinations will be permitted only if caused by illness or other acceptable excuse at the discretion of the instructor.

Students will be given a readings list and will be expected to read the articles for each chapter and write a short summary of the article. Summaries will be turned into the instructor on the date due. Late submissions will not be accepted unless permitted by the instructor due to illness or other acceptable excuse.

#### IX. Other information:

Students are expected to attend classes, take well-organized notes and make a serious commitment to academic excellence. If the student is in class, the instructor will assume that the student has read the material and is familiar with it.

There is no extra credit in this course. Work submitted for credit in other courses will not count for credit in this course.

Academic dishonesty will result in dismissal from the class with the grade of F.

#### X. Tentative Schedule:

- Day 1 Chapter 1: Introduction
- Day 2 Chapter 2: Skimming
- Day 3 Questions 2-1 through 2-10 and article summary due
- Day 4 Chapter 3: Cash Larceny
- Day 5 Questions 3-1 through 3-10 and article summary due.
- Day 6 Chapter 4: Billing Schemes
- Day 7 Discussion Issues 4-1 through 4-8 and article summary due.
- Day 8 Examination 1
- Day 9 Chapter 5: Check Tampering
- Day 10 Questions 5-1 through 5-10 and article summary due.
- Day 11 Chapter 6: Payroll Schemes
- Day 12 Questions 6-1 through 6-9 and article summary due.
- Day 13 Chapter 7: Expense Reimbursement Schemes
- Day 14 Questions 7-1 through 7-7 and article summary due.
- Day 15 Examination 2
- Day 16 Chapter 8: Register Disbursement Schemes
- Day 17 Questions 8-1 through 8-8 and article summary due.
- Day 18 Chapter 9: Non-Cash Assets
- Day 19 Questions 9-1 through 9-10 and article summary due.
- Day 20 Chapter 10: Corruption
- Day 21 Questions 10-1 through 10-12 and article summary due.
- Day 22 Examination 3
- Day 23 Chapter 11: Accounting Principles and Fraud
- Day 24 Questions 11-1 through 11-8 and article summary due.
- Day 25 Chapter 12: Fraudulent Financial Statement Schemes
- Day 26 Questions 12-1 through 12-14 and article summary due.
- Day 27 Chapter 13: Interviewing Witnesses
- Day 28 Discussion issues 13-1 through 13-9 and article summary due.
- Day 29 Chapter 14: Occupational Fraud and Abuse: The Big Picture.
- Day 30 Chapter 14 Discussion

Examination 4 (at UWG scheduled date)

#### XI. Assignments:

#### **READINGS LIST**

Chapter 1:	"Occupation Fraud: The Audit as Deterrent" by Joseph T. Wells.
	http://www.aicpa.org/pubs/jofa/apr2002/wells.htm
Chapter 2:	"Fraud Control-Part 7-Misappropriation of Assets" by Pierre Pace,
-	01 February 2004. http://www.mbo.com.mt/mbo.nsf/perspectives
Chapter 3:	"How to Prevent Small Business Fraud"
	http://www.cfenet.com/pdfs/smallbusinessfraudexcerpt.pdf
Chapter 4:	"Billing Schemes, Part 3: Pay-and-Return Invoicing" by Joseph T.
	Wells.http://www.aicpa.org/pubs/jofa/sep2002/wells.htm
Chapter 5:	"Anatomy of A Fraud" by Scott Berinato.
	http://www.csoonline.com/read/100104/fraud.html
Chapter 6:	"Enemies Within" by Joseph T. Wells.
_	http://www.aicpa.org/pubs/jofa/dec2001/wells.htm
Chapter 7:	"Fraudulent Disbursements-Employee Expense Reimbursement Schemes" by Ron
	Schwartz.
	http://www.soberman.com/whats_new/comments/includes/default.asp?aID=671
Chapter 8:	"Control Cash-Register Thievery" by Joseph T. Wells.
-	http://www.aicpa.org/pubs/jofa/jun2002/wells.htm
Chapter 9:	"Ghost Goods: How to Spot Phantom Inventory" by Joseph T. Wells.
	http://www.aicpa.org/pubs/jofa/jun2001/wells.htm
Chapter 10	: "Why a Global Programme Against Corruption?"
-	http://www.unodc.org/unodc/corruption.html
Chapter 11	: "Organizational Culture and Fraudulent Financial Reporting" by Lotfi Geriesh.
*	http://www.nysscpa.org/cpajournal/2003/0303/features/f032803.htm
Chapter 12	: "So That's Why It's Called a Pyramid Scheme" by Joseph T. Wells.
-	http://www.aicpa.org/pubs/jofa/oct2000/wells.htm
Chapter 13	"Subject: How To Prevent Business Fraud".
-	http://www.thenortongroup.net/nnotes2.html

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#### ACCT3xxx Fraud Examination

This course is a survey of how and why occupational fraud is committed, how fraudulent conduct can be deterred, and how allegations of fraud should be investigated and resolved. The increased level of complexity and the heightened awareness of frauds make the ability to detect and address fraud in businesses a critical skill for accountants, auditors, managers, and investigators. The inter-disciplinary nature of the course makes it appropriate and useful for both accounting and non-accounting majors. *Prerequisite: AC 2101 with a grade of "C" or better.* 

#### ACCT 4242/5242 Accounting Information Systems Process Analysis and Design

Analysis, design and use of enterprise systems in accounting through the use of relational database technology.

#### FINC 3505 Real Estate Principles and Practices

See RELE 3705

	Course Update Reque	est (Add, Delete,	Modify)	
- Originator			····	
Accounting and Finance Department	Richards College of Bus College	siness	Colley, James   Originator	R. (Dr.)
C Action	Modifications			
C Add  Modify C Delete	Prerequisites 🗹 Descripti	on 🗹 Title 🗌 Credit	See Comments	
Course Details		······		1
ACCT 4242 Strategic I Prefix Number Course Title	nformation Systems			
A study of the identification and modelin processes.	g of business processes and an	alysis and design of acco	ounting informatio	n systems for business
Course Catalog Description		· · · · · · · · · · · · · · · · · · ·	· · · · · - · · <del>·</del> · · · · · · · · · · · · · · · ·	
3.00	3.00	Fali - 2010	Yearly	Letter Grade
Lec Hrs Lab Hrs	Credit Hrs	Effective Term	Frequency	Grading
Prerequisites		Corequisites —		
ACCT 4241 Minimum Grade: D				
Rationale	········			
The modification to eliminate "and Risk M course is not on risk management. Simila development of appropriate control strate modeling of business processes rather th	rly, the elimination of the words gies" will result in a more acc	"identification of busin	ess and informati	on risk and the
- Planning Info	Commen	ts		
Library Resources are Adequate		se is offered as 425		
C Library Resources Need Enhancement	ACCT 5242	classroom. The same will be submitted t	o the	
Present or Projected Annual Enrollment: 25		Approval Required		·······
College Approvals		Cross Listing Ap	provals	······································
			N1/4	
Colley, James R. (Dr.) [ AP Chair, Course Department		Chair, Cross Listed I	N/A Department	
McIntyre, Faye [ APPRC				
Dean, RCOB			N/A	
		Associate Dean, Cro	ss Listed College	
Other Approvals			AL	
Ogletree, Tamra [ APPRC Chair, Undergraduate Academic Program				
N/A		Aldrich	Michael [ REG	
Chair, TEAC		Chair, Faculty Sena		

Department: School of Nursing	College:	
Current course catalog listing: (for modi	fications or deletions)	
Prefix Course Title		/ / Hours: Lecture/Lab/Total
Action Course Program Modify Add Delete Credit Number Title Description Ø Other	Credit Undergraduate Graduate Graduate Other* *Variable credit must be explained	Frequency □ Every Term □ Yearly ☑ Other
Rationale: To include a discussion of the impact the (attach additional material as necessary) and whether       Image: Constraint of the impact the constraint of the constraint of the impact the constraint of the	is change may have on the substance o er or not existing resources are sufficien rary resources need enhancement	f the major or academic program nt to support this change.
Proposed Course Catalog Listing: (For new course         Prefix       Course       Title         Catalog Description (New courses must attach: c       grading policy; and a brief class schedule. For 52         graduate credit and the differences in grading policy:       The School of Nursing is requesting suspension of the School of Nursing's decision to suspend admission an RN-BSN program in 2012 and has requested our adequate technology and classroom space for effective	course objectives/outcomes; text(s) ar XXX/4XXX courses please highlight to plicies): The Dalton site of the RN-BSN program. To pons in Dalton. The primary reason is that support. Other reasons include Hamilton	the additional work required for here are several factors influencing Dalton State College plans to offer Medical Center's inability to provide
Prerequisite(s) Present or Projected Enrollment: (Students p *For a new course, one full term must pass between approval and Grading System:  Letter Grade	per year) Effective I effective date, Pass/Fail Other	Date*: Spring / 2011 Term/Year
Approval: Department Chair Date Department Chair 9/2/10	Department Chair (if cross l	
Dean'of College Dafe Chair of TEAC (if teacher prep. program) Date Final Approval: Submitted by College Dean to Undergraduate signature for proposals carrying undergraduate credit only and sev Chair, Undergraduate Academic Programs Committee	Dean of College (if cross lis e Academic Programs Chair and/or Committee or ven copies with signatures carrying both undergra 22/18 Date Chair, Committee o	n Graduate Studies Chairman (six copies with aduate and graduate credit).
Vice President for Academic Affairs	Date	

#### Course or Program Addition, Deletion or Modification Request

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The School of Nursing is requesting suspension of the Dalton site of the RN-BSN program. Suspension of the Dalton site of the RN-BSN program will result in approximately 20% fewer RN students. Resources will be reallocated to the growing BSN program offered in Carrollton, Newnan and Rome. The reasons for this decision and a discussion of the enrollment impact follows.

#### Suspension of the UWG Dalton RN-BSN Program

There are several factors influencing the School of Nursing's decision to suspend admissions in Dalton. The primary reason is that Dalton State College plans to offer an RN-BSN program in 2012 and has requested our support. Other reasons include Hamilton Medical Center's (location of classes) inability to provide adequate technology and classroom space for effective instruction; and the greater than 2-hour travel time (each way) to Dalton. The plan is to suspend admission of students to this site in January of 2011. Students currently enrolled there will complete their professional sequence in Spring 2011.

#### **Enrollment Impact**

The RN-BSN upper division professional sequence offered in Dalton includes 24 hours of coursework offered over 3 semesters of part-time study. RN enrollment (2006-2010) on all campuses is displayed below:

	Fall 2010	2009-10	2008-09	2007-08	2006-07
Carrollton	37	34	34	25	13
Dalton	27	57	39	34	39
Rome	46	30	33	27	23
Total	110	121	106	86	75

The School of Nursing admits new students and graduates continuing students in Rome each fall. As you can see, there is a larger enrollment for fall 2010 because RN's from Dalton are enrolling in the Rome site of the RN-BSN program. Suspension of the Dalton program will result in a loss of about 20% of the total fall 2010 enrollment for all campuses. It will be possible to offset some of these losses by continuing to offer RN-BSN classes through Georgia Highlands off-campus sites.

#### **Redirection of Resources**

The 1.0 EFT faculty member is needed to provide instruction to our growing BSN programs in Carrollton and Newnan. Admissions have increased by 20 students in the last two years and suspending the Dalton site for the RN-BSN program will allow us to reassign faculty members to other program sites and reduce the utilization of part-time faculty.

## **Addendum III**

#### CORE CURRICULUM

To adopt the following learning outcomes for Core Area A1:

#### Core Area A1:

Demonstrate the ability to:

- 1. Recognize and identify appropriate topics for presentation in writing
- 2. Synthesize and logically arrange written presentations
- 3. Adapt written communication to specific purposes and audiences.
- To adopt the following learning outcomes for Core Area A2:

#### Core Area A2:

Students are able:

- 1. To demonstrate the ability to use mathematical principles.
- 2. To demonstrate the ability to apply mathematics in real-world circumstances.
- To adopt the following learning outcomes for Core Area B:

Core Area B:

Demonstrate the ability to:

- 1. Prepare and deliver an effective oral presentation on an appropriate and meaningful topic.
- 2. Identify and critically analyze issues of social and cultural diversity.
- 3. Utilize problem solving and critical thinking skills.
- 4. Identify, evaluate, and correctly use information, language, and technology appropriate to one's needs.
- To adopt the following learning outcomes for Core Area C:

Core Area C:

- 1. Students will demonstrate knowledge of the foundational concepts of artistic, intellectual, or literary achievement.
- 2. Students will recognize and make informed judgments about the fine, literary, or performing arts from various cultures.
- To adopt the following learning outcomes for Core Area D:

Core Area D:

- 1. Apply scientific reasoning and methods of inquiry to explain natural phenomena.
- 2. Use appropriate scientific tools and instruments to acquire data, process information, and communicate results.
- 3. Apply mathematical principles and/or the use of appropriate information technologies to situations that arise in the real world.
- To adopt the following learning outcomes for Core Area E:

Core Area E:

- 1. Students will demonstrate the ability to think historically through: understanding of the political, social, economic, and cultural dimensions of World history; comprehension of causal relationships and patterns of change and continuity over time; and awareness of the social significance of ethnicity, gender, race, and class in historical events and study.
- 2. Students will demonstrate the ability to think historically through: understanding of the political, social, economic, and cultural dimensions of United States history; comprehension of causal relationships and patterns of change and continuity over time; and awareness of the social significance of ethnicity, gender, race, and class in historical events and study.
- 3. Students will demonstrate that they have developed: An understanding of the constitutional, institutional, political and legal processes of the U.S. and Georgia; an understanding of the interrelationship between American governmental institutions; an understanding of the basic terminology of political science and U.S. politics.
- 4. Students will demonstrate a basic knowledge of the fundamental concepts of a discipline examining the social world.
- To make the following change to Core Area D:

The committee voted to require all students to take a course from core area D2 rather than allow students to take an extra course from core area D1 in lieu of a D2 course. Students will now be required to take 7 credit hours from core area D1 and 3 credit hours from core area D2.

## Addendum IV

Department: Ed.D. in School Improvement College: College of Education

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Action       Credit       Frequency            Modify         Caurse        Add         Determinities        Frequency             Modify         Credit        Undergraduate        Every Term             Modify        Add        Determinities        Every Term             Credit        Other*        Variable credit must be explained        Verify             Course        The        Description        Other*        Other*             Course Catalog Listing: (For new courses or for modification)                   Catalog Description (New courses must attach: course objectives/outcomes; text(s) and/or other resources used;           // I             Catalog Description (New courses must attach: course objectives/outcomes; text(s) and/or other resources used;           // I             Catalog Description (New courses are adequate           Catalog Description (New courses must attach: course objectives/outcomes; text(s) and/or other resources used;               crading policy; and a brief class schedule. For SXXX/4XXX courses plense highlight the additional work required f             crading System:        Letter Grade	Prefix Course Title		Hours: Lecture/Lab/Tota
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Revised 1/09/02

## Rationale for Substantive Change to Doctorate in School Improvement

The Doctoral Program in School Improvement, which has existed for 10 years, is moving from face-to-face to a blended (but, predominantly online) mode of delivery. The program will be offered approximately 95 percent online. In particular, the School Improvement program will be delivered in variable locations (depending on the geographic location of the individual student). The program will be marketed both statewide and nationally, allowing students from all parts of Georgia, as well as the entire nation, to enroll in our program.

The School Improvement program is a unique and well-respected program in the region. It is the desire of the University and College administration and faculty to open opportunities for admission to our program to potential students across the state of Georgia, as well as the country. The mission of the program is "to develop educators who initiate sustainable and systemic improvements in P-12 education." This move to an online mode of delivery has the potential to grow our program substantially throughout the state of Georgia, as well as nationally. To date, we have already had inquiries from prospective students in Savannah, Dublin, and Griffin, Georgia. In addition, inquiries have been received from prospective students from other states, including Maine, Massachusetts, Michigan, Ohio, and California, as well as from Saudi Arabia. This type of program expansion simply would not be possible were the program to remain of the face-to-face delivery mode.

The focus of our program is on the development of leaders at all levels of education who will be prepared to lead reform and change efforts in schools throughout Georgia and the nation. It is important to note that the target audience for our program is comprised of educators at a variety of levels. These include classroom teachers, special educators, counselors, school-based social workers, building-level administrators, and district-level administrators. Many of these educators in our program do not hope to move into formal administrative positions following receipt of their doctorate. In contrast, they hope to lead reform efforts from a variety of perspectives. Therefore, this is not a "typical" educational leadership doctorate and should not be confused with those programs.

A search of Georgia OnMyLine (<u>http://www.georgiaonmyline.org</u>) revealed that there are no similar programs at the doctoral level being offered online in the state. In addition, there are no doctoral programs offered anywhere in the state—delivered face-to-face—that focus on School Improvement. Therefore, there exists no duplication of any kind within the state, and very little across our nation.

There are only a handful of programs around the country that offer degrees in school improvement, and even fewer that do so at the doctoral level. In this era of highstakes educational accountability, states, school districts, and individual professional educators are in great need of developing the knowledge and skills that will enable them to implement change in the schools they serve. We anticipate that the need for and desire to complete our program in School Improvement will increase substantially over the next 5 years, and beyond.



#### BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

#### **EXTERNAL DEGREE PROPOSAL FORM**

If an institution seeks to offer a program externally, the form below must be used for submission of a program offered outside of the home campus including external face-to-face, online, videotape and DVD, or a combination of technologies thereof.

#### PROCEDURES

The Board of Regents encourages the use of distance education to help meet the instructional needs of the citizens of the State. The guidelines and questions below are not considered to be exhaustive, but rather, are listed to provide an idea of the breadth and depth of information sought in order to judge the merits of the proposal.

Date of Submission: \_\_\_\_ August 1, 2010 \_\_\_\_\_

Institution: \_\_\_\_ University of West Georgia \_\_\_\_\_\_

College/School/Division: \_\_\_ College of Education \_\_\_\_\_

Department: \_\_\_\_N/A (interdisciplinary) \_\_\_\_\_\_

Degree (please indicate whether this is a stand-alone degree): \_\_\_\_ Ed.D. \_\_\_\_\_

Major: \_\_\_\_ School Improvement \_\_\_\_\_

CIP Code: \_\_\_\_\_

Proposed Start Date: \_\_\_\_ June, 2011 \_\_\_\_\_

Proposed End Date (for example if this is only for a specific cohort for a limited period of time: N/A

The President shall forward to the University System Chief Academic Officer & Executive Vice Chancellor and the Office of Academic Programs, information that addresses the following issues:

#### 1. Description of the Delivery System

What is the primary delivery mode for this program (e.g., internet, videotape, satellite, GSAMS, telecourse, remote site location, etc.)? Will instruction be delivered in a synchronous or asynchronous format? What type of interaction is involved (e.g., point-to-point, two-way video with two-way audio, etc.)? Will the program have variable locations or be offered at a specific site other than the campus?

The Doctoral Program in School Improvement, which has existed for 10 years, is moving from face-to-face to a blended (but, predominantly online) mode of delivery. The program will be offered approximately 95 percent online. The instruction will be delivered through both asynchronous and synchronous communications; communication between the professor and students will be promoted within our course management system (Blackboard Vista 8.1), which includes but is not limited to discussion boards, email, and various types of online assessments. Through our integrated Wimba tools (see <u>www.wimba.com</u>), students will also be able to communicate both synchronously and asynchronously via audio, video, application-sharing, interactive whiteboards, voice-boards, podcasts, a phone-bridge, and instant messaging. The program will emphasize not only student-to-instructor interaction but student-to-student interaction.

A variety of tools and services are available to professors: Wimba Live Classroom, Wimba Voice Tools, SmartThinking (which provides people, technology, and training to help institutions offer their students outstanding academic support), Safeassign (a plagiarism prevention service offered by Blackboard), TurnItIn (allows educators to check students' work for improper citation or potential plagiarism by comparing it against continuously updated databases) (these last two are planned for implementation within the next year), Respondus Lock Down (a custom browser that locks down the testing environment), and presentation tools such as Impatica, Respondus Studymate, and Quiz Creator. Recently, UWG has added Wimba Pronto, which is the only instant communication platform designed for educators to advance and promote collaborative learning, Wimba Pronto includes unique features to specifically benefit students, teachers, and educational institutions including audio and video conferencing, instant messaging, application sharing, tutoring, and whiteboard. We now also have Wikispaces, with implementation and training planned for the upcoming year.

Multimedia and rich content is utilized heavily and supported by software, services, equipment, and training. The University System of Georgia podcast server provides centralized podcast hosting services for USG institutions and designated organizations or units. As a part of the iPod initiative, the server is available to USG faculty and staff for the distribution of audio and video content for a variety of educational and information purposes (http://podcasting.gcsu.edu/). The University of West Georgia maintains a Helix streaming server for support of online programs. In addition, faculty and students have access to a Web server for publishing of course content. Faculty are trained and encouraged to use Web 2.0 tools such as wikis, blogs, online videos, social learning, and other trends to engage students and enrich the learning environment.

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In particular, the School Improvement program will be delivered in variable locations (depending on the geographic location of the individual student). The program will be marketed both statewide and nationally, allowing students from all parts of Georgia, as well as the entire nation, to enroll in our program. The UWG Distance and Distributed Education Center can coordinate proctored exams, at sites worldwide, as needed.

#### 2. Assessment of Societal Need and Demand for Distance Education Delivery Based on quantitative and qualitative evidence, describe the institution's assessment of societal need and demand for this type of delivery method. Please describe the geographical area to be served through delivery of this program (e.g., another city in Georgia, contiguous states, or other areas).

The region served by the University of West Georgia is one of the most rapidly growing areas of the state, indeed in the nation as a whole. With its proximity to Atlanta and attractiveness to new industry, the population of the area grew by more than 20 percent between 1990 and 2000. It is anticipated that this growth will not only continue, but will accelerate. Furthermore, projections from the Georgia Department of Labor indicate that occupations requiring college education will make up 25 percent of all the state's jobs by 2010.

The School Improvement program is a unique and well-respected program in the region. It is the desire of the University and College administration and faculty to open opportunities for admission to our program to potential students across the state of Georgia, as well as the country. The mission of the program is "to develop educators who initiate sustainable and systemic improvements in P-12 education." This move to an online mode of delivery has the potential to grow our program substantially throughout the state of Georgia, as well as nationally. To date, we have already had inquiries from prospective students in Savannah, Dublin, and Griffin, Georgia. In addition, inquiries have been received from prospective students from other states, including Massachusetts, Ohio, and California, as well as from Saudi Arabia. This type of program expansion simply would not be possible were the program to remain of the face-to-face delivery mode.

### Please address, in detail, the intended audience for this external degree program and whether any duplication exists with other existing offerings both campus-based and in a distance education format.

The focus of our program is on the development of leaders at all levels of education who will be prepared to lead reform and change efforts in schools throughout Georgia and the nation. It is important to note that the target audience for our program is comprised of educators at a variety of levels. These include classroom teachers, special educators, counselors, school-based social workers, building-level administrators, and district-level administrators. Many of these educators in our program do not hope to move into formal administrative positions following receipt of their doctorate. In contrast, they hope to lead reform efforts from a variety of perspectives. Therefore, this is not a "typical" educational leadership doctorate and should not be confused with those programs.

A search of Georgia OnMyLine (<u>http://www.georgiaonmyline.org</u>) revealed that there are no similar programs at the doctoral level being offered online in the state. In addition, there are no doctoral programs offered anywhere in the state—delivered face-to-face—that focus on School Improvement. Therefore, there exists no duplication of any kind within the state, and very little across our nation.

#### What indicators of need and demand exist for the program to be offered externally?

Telephone and online surveys of UWG students conducted annually from 2000-2010 reveal that an increasing number of students (72 percent in spring 2010) wish that there were more online course offerings and programs available to them. It is not inconsequential to add that the development of new online programs not only serves identified student needs, but also addresses critical conservation issues and classroom space shortages.

Demand for online courses continues to rise, across the nation. While the 2008 Sloan Survey of Online Learning revealed that online enrollment rose by more than twelve percent from a year earlier, the 2009 Sloan Survey shows a further increase of seventeen percent. The survey of more than 2,500 colleges and universities nationwide found approximately 3.94 million students were enrolled in at least one online course in fall 2007, compared to 4.6 million enrolled in fall 2008. One year later, the 2009 study showed that more than 4.6 million college students were taking at least one online course in fall 2008. With more than 1 in 4 college students taking at least one online class in fall 2008, the seventeen percent growth rate far exceeds the 1.2 percent growth rate of overall higher education enrollment.

There are only a handful of programs around the country that offer degrees in school improvement, and even fewer that do so at the doctoral level. In this era of high-stakes educational accountability, states, school districts, and individual professional educators are in great need of developing the knowledge and skills that will enable them to implement change in the schools they serve. We anticipate that the need for and desire to complete our program in School Improvement will increase substantially over the next 5 years, and beyond.

## If other similar programs exist at a distance or in a campus-based format, why should your specific external program submission be recommended for approval by the Board?

A search of Georgia OnMyLine (<u>http://www.georgiaonmyline.org</u>) revealed that there are no similar programs at the doctoral level being offered online in the state. In addition, there are no doctoral programs offered anywhere in the state—delivered face-to-face—that focus on School Improvement. Therefore, there exists no duplication of any kind within the state, and very little across our nation.

#### What are your projected enrollments for the external program?

Currently, as a face-to-face program, we admit approximately 12-15 students each year into the new cohort (we admit new cohorts once per year, beginning studies during the summer term). Following the move to a hybrid/online program, we anticipate increasing our enrollments to approximately 25-30 students annually.

#### 3. Readiness of the Institution to Offer the Program

a. Institutional Mission and Relevance to Other Programmatic Offerings--Describe how distance education is consistent with the institution's mission and programmatic role with

"Creating A More Educated Georgia" www.usg.edu

## respect to academic programming. Describe how the program does not duplicate existing offerings in the University System or if it is duplicative, explain why the program is warranted. What is the program's niche?

The University of West Georgia seeks to provide increased access to non-traditional students in the region (as well as *beyond* the region), as documented in its Mission Statement (<u>http://www.westga.edu/index\_2427.php</u>). In its commitment to providing educational experiences that foster the development of leaders and productive citizens in western Georgia and beyond, the University is considering the development of the many additional online and external degree programs, in addition to this one. A guiding principle of the UWG vision is "educational excellence in a personal environment," and this is reflected in the emphasis on interaction in online courses. Faculty are encouraged to maintain daily contact with online students, and through course assessments, students have expressed high levels of satisfaction regarding the quality and timeliness of online interactions and responsiveness from faculty. Comparative evaluations of student course grades in online versus on-campus sections and traditional external degree program sections have also shown no significant differences in student course grades.

The University of West Georgia was one of the first institutions in the USG to offer full or partial online credit courses, and now delivers approximately 150 distance courses each semester representing more than two dozen curriculum areas. Currently five graduate-level degree programs are approved through distance learning. UWG is also a host institution for Georgia's eCore and WebMBA programs. In addition, the University has worked to meet the needs of western Georgia through its five degree program offerings (four graduate and one undergraduate) at its off-campus Newnan Center, and through an external degree program (nursing) in Dalton and an external degree program (education) at Georgia Highlands College in Rome. Enrollment trends, positive student surveys, and graduation rates are among the indicators of the success of these programs. (http://www.westga.edu/~distance/data/idp07.html).

A search of Georgia OnMyLine (<u>http://www.georgiaonmyline.org</u>) revealed that there are no similar programs at the doctoral level being offered online in the state. In addition, there are no doctoral programs offered anywhere in the state—delivered face-to-face—that focus on School Improvement. Therefore, there exists no duplication of any kind within the state, and very little across our nation.

The following best describes our program's niche. The focus of our program is on the development of leaders at all levels of education who will be prepared to lead reform and change efforts in schools throughout Georgia and the nation. It is important to note that the target audience for our program is comprised of educators at a variety of levels. These include classroom teachers, special educators, counselors, school-based social workers, building-level administrators, and district-level administrators. Many of these educators in our program do not hope to move into formal administrative positions following receipt of their doctorate. In contrast, they hope to lead reform efforts from a variety of perspectives.

**b.** Faculty Inventory with Delivery Expertise – Describe the programs available to ensure appropriate training for faculty who teach distance technology delivered programs. Please provide an inventory of available faculty with the expertise to deliver instruction in an alternative format.

In order to coordinate training and professional development across campus and avoid duplication, the central UWG Distance & Distributed Ed Center, Information Technology Services department, and Learning Resource Center support units all collaborate to offer training and professional development for all faculty and staff. These opportunities are collectively posted on one centralized online calendar, available at: <u>http://www.westga.edu/~training</u>.

While the university employs a centralized model of technical support, personnel either have offices in each of the colleges or provide just-in-time assistance at the instructor's convenience, via various virtual and face-to-face avenues. The DDEC Faculty Development Center and Distance Learning Helpdesk provides ongoing workshops, "sandbox" equipment and software, and daily support for faculty. Faculty are encouraged to visit the FDC for training and assistance based upon their needs and instructional objectives.

The DDEC offers a broad menu of centralized training and support opportunities for faculty preparing to teach online, including formal workshops, one-on-one assistance in both training labs and in faculty offices at their convenience, as well as just-in-time assistance via web tutorials, live application sharing, the Distance Learning Helpline, lunch/learn sessions, and peer mentoring programs. Participation in at least two hours of formal training (including the basics of the course management system, policies/ procedures, and good online teaching/ design practices) is required of all faculty teaching distance education courses, or, their department head may certify that they are exempt from training due to prior experience in teaching through distance learning technologies.

The DDEC makes higher education a possibility for those who face obstacles to taking undergraduate or graduate courses in a traditional face-to-face classroom setting. The Faculty Development Center is available to meet certain standards in course design and delivery for all faculty at UWG. The staff is dedicated to helping students succeed in online courses and enabling distance faculty to focus on teaching rather than technology. The DDEC also ensures fiscal and logistical support by budgeting expenditures specifically for training incentives; travel for professional development and to off-campus sites, office supplies, appropriate technologies, and hardware. Some academic departments choose to allocate release-time for faculty during the term prior to teaching an online course for the first time, as needed, in order to ensure ample time to participate in training and develop a quality online course.

A five-star rubric and a syllabus check list have been created in order to help instructors and other online designers understand the components that go into creating an exceptional online course. To view examples of the checklist and rubric, go to http://www.westga.edu/~distance/webct1/Rubric/index.html. The Core Requirements, Comprehensive Standards, and Federal Requirements of the Principles of Accreditation apply to distance education as well as other, more "traditional" methods of delivery. Institutions are responsible for the quality of programs and courses delivered by means of distance education and are responsible for ensuring that distance education programs which they offer are complemented by support structures and resources that allow for the total growth and development of their distance education students. To view the course requirements, comprehensive standards, and federal requirements, go to http://www.sacscoc.org/pdf/081705/Distance%20Education%20and%20the%20Principles%20of%20Accreditation.pdf.

Since the program is interdisciplinary and is not housed in one particular department, all faculty in the College of Education are potential instructors in the School Improvement program. Primary faculty, all of whom possess the appropriate expertise and experience to deliver courses in an alternative format, include:

- Dr. Craig A. Mertler (also Program Director), Professor
- Dr. Margaret Dam, Assistant Professor
- Dr. Myrna Gantner, Associate Professor
- Dr. Cher Hendricks, Associate Professor
- Dr. Dianne Hoff, Associate Professor and Associate Dean
- Dr. Barbara Kawulich, Associate Professor
- Dr. Kim Metcalf, Professor and Dean
- Dr. Harry Morgan, Professor
- Dr. Tamra Ogletree, Assistant Professor
- Dr. Hema Ramanathan, Associate Professor

[Please see a more detailed listing of faculty information, appended to the end of this proposal.]

### c. Facilities – Describe any modifications required for existing facilities to establish and maintain the alternative delivery of the program.

No new significant technology investments are needed for the alternative delivery of the School Improvement program. All of UWG's distance programs utilize course management tools (Blackboard's Vista/ GeorgiaVIEW) and supporting software (Wimba) which are already in use for other distance courses. Technology costs will be limited to ongoing maintenance and upgrades of distance learning technologies and existing technologies. UWG is currently involved in a re-conceptualization of technology acquisition strategies, and has begun the process of integrating technology acquisitions for off campus and online offerings into that process.

Upgrades and technological enhancements necessary to support UWG courses and programs at these sites are coordinated through UWG's central Information Technology Services and the Distance and Distributed Education Center. The directors either work with the technology coordinators of the off-campus sites to plan and implement consistent technological capabilities/ upgrades, or directly provide additional technological resources (hardware, software) to these sites if needed. The Associate Dean of Extended Degree Programs is also a member of the university's Technology Coordinating Council, and serves as a further liaison between campus technology leaders and off-campus program coordinators.

### d. Instructional Support -- What plans are available to ensure remote student and faculty access to information and resources necessary to support the teaching and learning process?

At UWG, online students and faculty have access to the same information and resources to support teaching and the learning process as do our on-campus faculty and students. For faculty, the UWG Distance Ed Department offers formal workshops, mentoring opportunities, web-based tutorials, and assistance available online asynchronously and synchronously via the web, phone and in-person (see <a href="http://www.westga.edu/~distance/webct1/faculty/">http://www.westga.edu/~distance/webct1/faculty/</a>). Faculty and administrators can also gain VPN access, from off-campus, to their files on their office computers. For students, the UWG Distance Ed Department,

Information Technology Services, and various student services units offer student support websites, tutorials, as well as an online student orientation and live assistance via the web, phone, and inperson for those who wish to travel to the Carrollton Campus or the UWG Newnan Center. In addition, UWG provides the full Microsoft Office suite of tools, Microsoft operating systems, and firewall software to all admitted students, as well as some software for Mac users. Students are also provided with a campus student email account and public html file hosting services.

For just-in-time help, both students and faculty can contact the UWG Distance Ed Helpline (678-839-6248) or Information Technology Services via phone or instant messaging, during normal campus business hours. In addition, the University System of Georgia's Board of Regents provides 24-hour support via an online searchable database and live toll-free phone or instant messaging (see <u>http://help8.view.usg.edu</u>)

### What is the institution's assessment of the need for back-ups, encryption, passwords, firewalls and other electronic security measures?

The School Improvement program will utilize state-approved online course delivery tools, including Blackboard's Vista (a.k.a. GeorgiaVIEW or CourseDen) as the official USG-supported course management system providing 24-hour/ 365-day-a-year support, security, back-up, disaster recovery, and documentation of student information, course records, and content. In addition, before an instructor teaches a course, he/she must submit the course form at http://www.westga.edu/~distance/courseRequest/courseRequest.php, in order to submit delivery format information, facilitate program planning, and sign off on various acknowledgments including ones on compliance with all university policies covering data security, records retention, any others there may be, along with any legal requirements, such as FERPA.

### How will the campus validate student authentication for the electronic submission of assignments?

Students will have to login with their unique username and password in order to submit assignments via the secure Blackboard's Vista (a.k.a. GeorgiaVIEW or CourseDen) server. The password will update every term automatically. In addition, the UWG Distance Ed department offers proctored exam facilitation at sites around the world. Some of these proctored exam sites use tools like the SecureExam browser to lockdown the computer while testing; other sites rely solely on monitoring by proctors; most sites also videotape the students while testing. The UWG Distance Ed department will be piloting a new Respondus Lockdown Browser (a custom browser that locks down the testing environment within Blackboard, ANGEL, Desire2Learn, or Moodle) that may allow us to extend this security service to each and every remote testing site, in FY2010-2011.

The University of West Georgia uses its Campus Security Plan

(<u>http://policy.westga.edu/sphtml/page\_04.htm</u>) to identify, create and maintain appropriate IT policies and standards in conformance with the Campus Security Policy objectives and in compliance with the Policy Manual of the Board of Regents of the University System of Georgia

(http://www.usg.edu/regents/policymanual). These policies apply to all UWG faculty, staff and students, in addition to any guests who are authorized to use the University's computers and/or data network. Use of the

University's computing and network resources is understood to constitute an acceptance of these policies. These policies are available on the web at <u>http://policy.westga.edu</u>.

A combination of physical security, personnel security, and system security mechanisms is used to control access to the UWG enterprise network. The principal instruments of access control are a combination of personal user login identification and a unique password authentication. These are created in a manner consistent with the guidelines established by our policies. A system of Discretionary Access Control is also used in order to restrict network users only to those privileges or access necessary for their work and thereby provide a secure network.

The UWG Security Policy maintains that certain specific types of data transactions are to be protected during transmission and that some or all of these data may need to be stored in an encrypted form. Proven standard algorithms as outlined in the security plan are used as the basis for this encryption. All critical assets are located and housed in a securable area with independent environmental controls and with access restricted to those with direct responsibility for proper operation and system health.

One exception is the hardware for the course management tool previously known as WebCT Vista. The tool is called Blackboard Vista by the vendor-provider, referred to as GeorgiaVIEW Vista by the USG Board of Regents, and called CourseDen on our campus. The hardware resides on one of the University System of Georgia's central servers and falls under their managed care and security.

## What are the provisions for real-time and delayed interaction between and among faculty and students?

Real-time interaction is available by phone, instant-messaging and chat tools within the CourseDen, Wimba's Live Classroom, and a desktop-sharing tool called Bomgar. Another great provision for real-time interaction is Wimba Pronto. Pronto is the only instant communication platform designed for educators to advance and promote collaborative learning in an environment that integrates seamlessly with our course management system. Pronto includes unique features to specifically benefit students, teachers, and educational institutions including audio and video conferencing, instant messaging, app sharing, whiteboard, tutoring, office hours, and instant access to campus services.

Delayed interaction is available via online discussion boards, email, the USG Podcast server, Wikispaces and Wimba's Voice Tools (web-based voice solutions that facilitate and promote vocal instruction, collaboration, coaching, and assessment).

## What provisions are in place to support the use of technology and instructional materials after hours (campus-based or contract)?

For just-in-time help, both students and faculty can contact the UWG Distance Ed Helpline (678-839-6248) or Information Technology Services via phone or instant messaging, during normal campus business hours. In addition, the University System of Georgia's Board of Regents provides 24-hour support via an online searchable database and live toll-free phone or instant messaging (see <u>http://help8.view.usg.edu</u>). As part of

our annual contract, support for Wimba tools is also available via email, a toll-free phone number, and the web (<u>http://www.wimba.com/services/support</u>).

#### Describe the library resource options available to students to enhance the learning process.

UWG students, whether enrolled in face-to-face or DL courses, are able to use the library services of any college or university within the University System of Georgia. Students who reside out-of-state are provided with delivery services and are also provided with access to the Galileo Interconnected Libraries System (http://gil.westga.edu/). UWG's Office of Distance Learning Library Services (ODDLS) maintains a DL-support web page that outlines library services and resources available to students (http://www.westga.edu/~library/depts/offcampus/). Among the services are research consultation, check-out and delivery (by mail or courier) of books from the UWG collection, photocopying and delivery (by mail, fax, or courier) of journal articles or other library materials, and use of the interlibrary loan service for materials not held in the UWG collection. Links to the library's DL services are included on each CourseDen (GeorgiaVIEW) course home page and on the syllabi for all distance courses. The library employs a full-time individual dedicated to supporting distance and off-campus learning students.

The institution monitors whether students make appropriate use of learning resources. Departments monitor student use of resources through project and paper bibliographies and other course interactions. The ODDLS coordinates with the DDEC for assessment of student library services, and Distance Education Student Evaluations include two questions related to whether students are aware of such library services and whether students make use of them (<u>http://www.westga.edu/~distance/data/eval/</u>). In addition, a postage-paid, anonymous response card is included with each shipment of materials to a student so that the user can evaluate the timeliness and appropriateness of materials received (<u>http://www.westga.edu/~library/depts/offcampus/policies.shtml</u>). The ODDLS conducts ongoing assessment by using this data to determine the level of user satisfaction and to identify areas for improvement.

#### What equipment, software and electronic communication access is required to support appropriate interactions among students, faculty and institutional administration in this program?

A computer with audio capabilities, an internet connection, and a Blackboard Vista/GeorgiaVIEW (a.k.a. CourseDen) compatible browser is the only hardware necessary to support appropriate interactions. CourseDen and any other distance education supplemental software that a specific instructor may wish to use, is provided freely to all students, faculty, and administrators.

Most other software that may be used is either free or provided by the University of West Georgia, except in highly-specialized content areas. The list of additional free software provided to all UWG students, includes but is not limited to: Microsoft Office Suite, Windows OS, Mac OS, virus protection, campus

email, file transfer software, and numerous task-specific applications available both in on-campus labs, the Newnan Center, and via a virtual lab accessible from anywhere with an internet connection.

A variety of distance education supplemental software, tools, and services are available freely to all instructors, students, and administrators: Wimba Classroom (live and archived audio, video, texting, polling, assessments, application sharing), Wimba Voice Tools (asynchronous audio podcasts and emails, threaded audio/text discussion boards), Smarthinking (online tutoring), Safeassign (a plagiarism prevention service offered by Blackboard), TurnItIn (allows educators to check students' work for improper citation or potential plagiarism by comparing it against continuously updated databases), Respondus Lock Down (a custom browser that locks down the testing environment), Wikispaces (for online collaboration), CourseEval (online surveys), and online presentation tools such as Impatica, Camtasia, Respondus Studymate (interactive flash modules), and Quiz Creator. Most recently UWG added Wimba Pronto. Pronto is the only instant communication platform designed for educators to advance and promote collaborative learning in an environment that integrates seamlessly with our course management system. Pronto includes unique features to specifically benefit students, teachers, and educational institutions including audio and video conferencing, instant messaging, app sharing, whiteboard, tutoring, office hours, and instant access to campus services. Additional free software, services, and tools may also be made available, to suit the specific need of the users involved.

## e. Student Services – Please describe how the program ensures that appropriate learning and resources are available for students to fully participate in the learning experience. Describe any special arrangements that will be used to meet the unique needs of distance learners.

<u>Library Services</u>: UWG's Office of Distance Learning Library Services (ODDLS) maintains a DL-support web page that outlines library services and resources available to students (<u>http://www.westga.edu/~library/depts/offcampus/</u>).

Learning Support and Tutoring: The EXCEL Center for Academic Success, located at the University of West Georgia's main campus, is devoted to the success and welfare of all UWG students. Distance students can email <u>helpme@westga.edu</u> or telephone the Excel Center in order to receive academic support and tutoring through electronic means. As needed, the Excel center advisors and tutors utilize the online Wimba Live Classroom for two-way audio, video, instant messaging, an interactive whiteboard, and application sharing. The Excel Center web site (<u>http://www.westga.edu/~EXCELCenter/</u>) includes links to study skills, advice from tutors and a Frequently Asked Questions page. The EXCEL center is exploring online tutoring options like AskOnline, to find additional mediums though which tutors could interact with students off campus. In the future the center hopes to be able to offer an online tutoring service that includes whiteboard mark-up capabilities, document and image sharing, desktop sharing, and audio or video if needed. The EXCEL Center offers:

- Free tutoring
- Peer mentors
- · Career exploration in hundreds of fields
- Training in study habits and basic computer knowledge

Distance and off-campus students may also telephone and email the Learning Support Center and Testing Office for academic and testing support services as well as the Writing Center. Furthermore, faculty members have online office hours in order to offer additional support to their distance and off-campus students. CourseDen (GeorgiaVIEW Vista) has also been an effective medium for faculty to provide learning support. If there are special requirements that students need at off-campus sites, such as the Newnan Center, arrangements are made for personnel from the main campus to be personally available on site. This is in addition to the regularly-scheduled office hours that faculty provide at off-campus locations.

The Distance and Distributed Education Center provides many levels of support including technical support and directed tours of the online classroom environment and various tools. In addition, SmartThinking is made available for 24 hr online tutoring and writing services, for fully online students. Plagiarism services, such as TurnItIn and SafeAssign are also provided as teaching tools to students and faculty.

<u>Advising</u>: The EXCEL Center for Academic Success has academic advisors who help students explore various options and help them choose a major best suited for them. Ask Andy is a way for students to get answers for all their college concerns. Andy is the "answer all" expert at UWG. If students have any questions about anything, Andy has the answer. The students simply type their question and point-click at <u>http://www.westga.edu/~EXCELCenter/pages/AskAndy.htm</u> to send an e-mail.

Additionally, faculty advise distance and off-campus students online via email, Wimba Live Classroom and by telephone. Also, two full-time advisors within the Distance Education department help advise and mentor fully online UWG students enrolled in eCore (online core courses).

<u>Counseling</u>: Counseling services are available to distance and off-campus students through the Student Development Center of Student Services. The Student Development Center (<u>http://www.westga.edu/~sdev/</u>) provides career, academic and mental-health counseling for all University of West Georgia students. Some of the areas of assistance include adjustment to college, person exploration/growth, relationships, substance abuse and psychotherapy. Additional support services for disabled, international and non-traditional students are also coordinated through the Center. Off-campus and distance students may contact the Student Development Center regarding counseling services by telephone or email. For off-campus and online students, the university offers counseling by telephone following one face-to-face visit. If an off-campus or distance student cannot come to campus, the Student Development Center may also refer the student to local counselors in the student's locale.

Disability Services: Students who have learning, psychological or physical disabilities may contact Disability Services at the University of West Georgia (<u>http://www.westga.edu/~dserve</u>). Students may contact coordinators from Disability Services by telephone or email. These coordinators in turn communicate with faculty to plan for the individual needs of students. The Distance & Distributed Education Center also provides technology options for students with disabilities. For example, Impatica On cue provides scrolling text for distance students with hearing disabilities. Impatica for PowerPoint provides audio for those students with sight disabilities, and text for students with hearing impairment. Wimba Classroom and CourseDen (UWG course management system) have accessibility features, including closed captioning, and formatting for browser readers. The DDEC guides faculty on appropriate uses of technology to meet the needs of students with disabilities and to meet ADA guidelines. Online courses employ a variety of instructional methods to account for an array of learning styles and needs.

<u>Career Guidance</u>: The Department of Career Services offers a host of services for campus, off-campus, and distance students through its online Career Web at <u>http://careerweb.westga.edu/</u>. Career Web lists both on-campus and off-campus Job Fairs on the web site. The Department of Career Services offers four main services to students: Career Employment, Student Employment, Professional Practice, and the Volunteer Office. Career Employment is responsible for working with senior students and employers in meeting temporary, seasonal, and part-time employment needs. A variety of employers use these services to obtain part-time employees--from large corporations to individuals needing help babysitting and yard work. Professional Practice assists students in locating co-ops and internships. The Volunteer Office helps students find opportunities to volunteer and provide community service. For all career services, students can email, call or visit the office.

Distance Education Student Evaluations include a question that evaluates the availability of career services information on UWG's web site (<u>http://www.westga.edu/~distance/data/eval/</u>). In the last three years, less than four percent of the students who submitted the distance evaluation felt that information regarding career services for UWG's distance students needed improvement. Also, the University of West Georgia's Department of Career Services has a Career Services Student Survey online at <u>http://careerweb.westga.edu/Resources/studentSurvey.php</u>.

In addition, career counseling services are available to distance and off-campus students through the Student Development Center of Student Services (<u>http://www.westga.edu/~sdev/</u>). Students may contact the Student Development Center regarding career counseling services by phone or email.

<u>Bookstore</u>: Course materials may be purchased through the Online Bookstore at the University of West Georgia, and delivery is available via mail service (<u>http://www.bookstore.westga.edu/</u>). Students may order books and materials over the phone, request a buyback quote on their textbooks online, and receive email notifications when their books are added to the buyback listing. Students who buy books online may also return them for a refund. Bookstore services for distance and off-campus students are evaluated in the Distance Learning/off-campus evaluation form. According to results from the last three years, more than 85 percent of students agreed or strongly agreed that materials required for their courses were available for convenient purchase.

Testing and Evaluation: Distance and off-campus students benefit from the testing services of the Learning Support and Testing Office of the University of West Georgia. Students can arrange services by calling or emailing the Testing Office. The Testing Office provides a variety of test registration materials and also administers a series of national and institutional exams. The Testing Office also provides a supervised environment for students with documented physical and/or learning disabilities who are eligible to receive accommodations, such as extended time, for their classroom tests. The Testing Office also provides test proctoring for a small fee.

Off-campus and distance students can use approved proctoring sites worldwide. Information and support is available through the Distance and Distributed Education Center, via this website: http://www.westga.edu/~distance/webct1/exams/. Exams and quizzes can be administered off-line or online via CourseDen (GeorgiaVIEW), at a location convenient to the student or a designated computer lab. All approved sites must have an approved proctor to verify the student's identity, provide access to the assessment, and monitor the student's activity. Some students may be required to take their online assessments through CourseDen (GeorgiaVIEW), in a computer lab that uses Securexam or Respondus Lockdown Browser as an additional means of security and integrity.

<u>Technical Support</u>: Computer resources have been greatly enhanced, both on-campus and off campus, in recent years. ITS provides technical support for software including myUWG, Banweb, and technical resources. Students can contact the ITS Helpdesk by phone or by email. ITS's division of Learning Resources (<u>http://www.westga.edu/~lrc/</u> provides equipment rental, technical support for problems with audio/visual equipment, and graphic services. Students can contact LRC by phone or email. The Distance and Distributed Education Center DDEC) provides technical support to students utilizing CourseDen (GeorgiaVIEW Vista) and related technologies in distance, hybrid, or technologically-enhanced courses. Students may contact the DDEC for support by telephone or email and have access to numerous online tutorials and help files. In addition, the University System of Georgia's Board of Regents provides 24-hour support via an online searchable database and live toll-free phone or instant messaging (see <u>http://help8.view.usg.edu</u>). As part of our annual contract, support for Wimba tools is also available via email, a toll-free phone number, and the web (<u>http://www.wimba.com/services/support</u>).

Upgrades and technological enhancements necessary to support UWG courses and programs are coordinated through UWG's central Information Technology Services and the Distance and Distributed Education Center. The directors either work with the technology coordinators of the off-campus sites to plan and implement consistent technological capabilities/ upgrades, or directly provide additional technological resources (hardware, software) to these sites if needed. The Associate Dean of Extended Degree Programs is also a member of the university's Technology Coordinating Council, and serves as a further liaison between campus technology leaders and off-campus program coordinators.

## f. Cooperative Links with the Community – What economic development purpose does the program satisfy? Please describe any cooperative links that the program has with the community.

Though there are no formal cooperative agreements at this time, there will be many opportunities for collaboration with community leaders and schools where the students live, in an effort to improve education and thereby facilitate sustainable economic development. By working with some of the most successful education programs in their community, program participants will research what they've done, how they did it, what has worked best, and how other communities and traditional public schools might replicate or integrate best practices into their own P-12 or higher education curriculum. Lists of successful programs in the student's area may include schools that have partnered with local businesses or incorporated hands-on experiences, in a concerted effort to inspire students craving experiential learning and support economic growth in their community.

g. Accreditation and Legal Issues – It is assumed that institutions offering programs in an alternative delivery format are responsible for satisfying all approval, licensing, institutional, and specialized accreditation requirements. Please explain what measures will be taken to satisfy SACS substantive change requirements and, if required, other accreditation requirements.

All policies and reporting requirements from SACS will continue to be addressed and completed as the School Improvement program moves online. In addition to larger accrediting bodies such as SACS and NCATE, the program's administration and faculty will consider various implications for accreditation in our respective disciplines and take necessary steps to ensure policies are met.

This document outlines the internal approval process for planning and implementing substantive changes to academic programs. This process maintains the institution's compliance with University of West Georgia, Board of Regents, and SACS Commission on Colleges notification and approval processes regarding substantive changes in academic programs: <u>http://www.westga.edu/~distance/programs/campusapproval.pdf</u>

4. Recruitment and Admission of Students -- What are the prerequisite technology competencies, skills and equipment requirements? What are the residency requirements associated with this program, if any? Please describe your affirmative action impact analysis with the alternative delivery of this program? Please describe the institutional guidelines for in-state versus out-of-state students.

The University's catalogs contain all of the information regarding academic programs. These catalogs are updated annually. In addition to hard-copy versions, catalogs and numerous other official publications are available on the University's Web site at <u>http://www.westga.edu</u>. The most current Graduate Catalog is located at <u>http://www.westga.edu/assets/docs/Grad-current.pdf</u>. Information useful to current and prospective students regarding academic calendar, general announcements, registration deadlines, financial aid, advisement information, and similar items is available in The Scoop at <u>http://www.westga.edu/registrar/index 8701.php</u>. For fully online students, the UWG Online Connection web site (http://www.westga.edu/~online/ ) and Distance Student Guide (http://www.westga.edu/~distance/distancestudents/ ) provide student services links and other information specifically relevant to students taking courses in an online setting.

Each doctoral student in the School Improvement program must provide evidence of technology competence by the end of the second semester of enrollment. Technology competence may be demonstrated by providing a certificate or letter of completion of INTECH or equivalent training. Equivalence will be determined by the Program Director in cooperation with the Chairperson of the Media and Instructional Technology department at the University of West Georgia. The Technology Competence form must be completed and a copy of the certificate or equivalent verification attached. The form must be submitted to the Director of the Ed.D. Program no later than the end of Fall semester during the first year. The form is available at this website: <a href="http://www.westga.edu/~eddforms/TechForm.pdf">http://www.westga.edu/~eddforms/TechForm.pdf</a>.

There are no residency requirements for the program. Students in online programs are considered in-state for tuition purposes. No impact on affirmative action is expected as the program will recruit from a wide

population across the state of Georgia and nationwide. Any impact on affirmative action is likely in the effect of creating greater diversity among cohorts.

5. Curriculum -- What are the academic standards for this program? Please explain how the program provides the appropriate rigor and breadth for the degree awarded. Are all of the courses in the program appropriate for distance delivery? Is a laboratory experience part of the curriculum? Are lab kits or videotaped experiments required? Please describe available alternatives. What is the time to degree length for the program?

Available online, the requirements for the Ed.D. degree in School Improvement are published in the Graduate Catalog and are also available at <u>http://www.westga.edu/eddsi/index\_12917.php</u> and <u>http://www.westga.edu/eddsi/index\_12915.php</u>. Degree and course requirements for the proposed distance version of the program are equivalent to the current on-campus version.

The curriculum has been established by the faculty involved in the program, in accordance with broad guidelines set forth by the University System of Georgia. Curricular offerings are approved through School Improvement Program Committee (comprised of representatives of all departments in the College of Education) and by the Graduate School. The approval process involves faculty members, administration, and the University System Board of Regents.

Every course in the School Improvement program at the University of West Georgia has defined learning outcomes as listed in the syllabi for each course. The methods of instruction and evaluation are chosen with these goals in mind. Courses in the program are appropriate for online delivery and will be re-designed to full advantage of online technology and instructional design concepts. No special alternatives are required for the course (such as virtual labs); however, online methods will be employed to enhance instruction and engage the student in learning outcomes.

The expected length of the degree program is three years. All courses are scheduled for offering in a manner to allow students to graduate in a timely fashion. In addition, dissertation work has been incorporated into coursework in order to facilitate timely program completion.

6. Consistency with <u>Principles of Good Practice</u> -- Demonstrate how the institution incorporates the <u>Principles of Good Practice (http://www.sacscoc.org/pdf/081705/commadap.pdf</u>) in the delivery of the program. Describe the relevant benchmarks that can be used to develop comparisons about the program's merits.

#### 1. Institutional Context and Commitment

The University of West Georgia has well established and developed online programs already in existence. All programs receive direct and consistent support including training for faculty and staff. The University embraces online education as an integral part of its mission and core commitment for "educational excellence in a personal environment." Additional online programs are well suited to expand and further disseminate this value and do not represent a change to the University's mission and objectives. The proposed online program in School Improvement supports this mission and is an extension of the mission of the University.

The institution and School Improvement program assure that it will be sustained to the minimum extent of graduating within one cohort. Funding for the program is ensured through eTuition structure of \$80 per credit hour. Funds generated from this system are invested directly back into online programs with funds shared by the University, College, and Department. eTuition funds are used to purchase equipment and software, training, and assistance for online faculty. In this structure, online programs generate funds closely aligned with the cost of providing the program. There should be no specific changes to the eTuition structure specific for the School Improvement program.

Curricular commitments are met and facilitate curriculum presentation through diverse online program attributes. Resources for curricular supplementation and applications for interaction and participation are of primary concern and are presented to students in a clear and direct manner. Guides and assistance to technology use, economy, and maintenance are included in the online program's budget and are at the students' disposal. All staff members participating in the online School Improvement program will complete evolving training requirements; training will be held for any changes and/or updates to the online program's and/or University's technological implementation.

Delineation, assessment, and maintenance of security services regarding elements of electronically-offered courses is monitored alongside academic proficiencies. Integrity of academic honesty and instruction is consistent and measurable. The transferring of academic credits from previous institutions or programs will be based on the School Improvement program's articulated learning outcomes per course. Transferring credits must comply and be consistent with the program's mission and comprehensive academic requirements and goals.

Technical support is available for students and faculty during regular hours; a 24-hour helpline is also available. Students and faculty can communicate and seek help through telephone, email, and live-chat services. Technology-specifics are chosen in response to the online program's needs and represent functionality and economy of time for both the staff and students. Technologies are also chosen so that responsive services can be implemented at all times.

#### 2. Curriculum and Instruction

The online-School Improvement program assures that pedagogical importance and vitality is not lost or lessened in any degree, as compared to traditional course constructs. Course requirements and curriculum sets are developed in accordance with traditional course constructs; technological applications and use allows for a diverse array of students, both nontraditional and traditional, to enroll in the program. Instructional materials and resources supplementary to curriculum are readily available to all students in an efficient and direct manner; technologies allow for the enhancement and diversity of teaching methodologies. Course participant cohesion and collaboration is not only promoted and instituted, but it is highly valued in the School Improvement program.

Program requirements are stipulated within each course and are readily available for electronic review at all times. Course requirements and offerings will be provided to students by advising staff and available postings. Technological and instructional conditions are communicated to students; contractual agreements are enforced to ensure awareness. Instructor and student interaction is facilitated through the use of email, online live-chat sessions, web-based discussion posts, and available telephone office hours. Assessment of student-instructor interaction and instructor readiness and availability is fundamental to the School Improvement program's success and progress.

#### **3. Faculty Support**

Preceding participation in teaching online courses, faculty are made aware of comprehensive online course implications and participatory educational and technological demands. Technical support is available for faculty during regular hours; a 24-hour helpline is also available. Faculty can communicate and seek online assistance through telephone, email, live-chat, and live face-to-face services. Technology-specifics are chosen in response to the online program's needs and represent functionality and economy of time for both the staff and students. Technologies are also chosen so that responsive services can be implemented at all times. Faculty also receive course design assistance via such modes.

Faculty training, regarding satisfactory online course design and curricular implementation, in accordance to pedagogical standards, is on-going, progressive, live, and archived. Staff are encouraged to work together in devising appropriate and adequate training services, based on online course experience needs and limitations.

#### 4. Student Support

Students are provided with the knowledge and resources needed to ascertain appropriate online program registration and selection. Students are informed of technology service assistance and program diversity, as stipulated by the institution's policies and procedures. Technical support is available for students during regular hours; a 24-hour helpline is also available. Students can communicate and seek help through telephone, email, live-chat, and live face-to-face and online orientation services. Technology-specifics are chosen in response to the online program's needs and represent functionality and economy of time for both the staff and students. Technologies are also chosen so that responsive services can be implemented at all times.

Program requirements are stipulated within each course and are readily available for electronic review at all times. Students will be informed of course requirements and offerings by advising staff and available postings. Technological and instructional conditions are communicated to students; contractual agreements are enforced to ensure awareness. Instructor and student interaction is facilitated through the use of email, online live-chat sessions, web-based discussion posts, and available telephone office hours. Assessment of student-instructor interaction and instructor readiness and availability is fundamental to the School Improvement program's success and progress, and is done in order to determine student academic progress and performance.

#### 5. Evaluation and Assessment

Faculty developing and teaching distance education or off-campus courses are evaluated in a variety of ways at many different levels. At the end of each course, campus-wide student evaluations are conducted. The evaluation form, known as the Student Evaluation Instrument, may be given in-person via a Scantron written format or online. These evaluations are designed to obtain feedback on a wide variety of issues, including teaching methods. Furthermore, these evaluations are a key component of annual faculty evaluations, which accompany promotion and tenure decisions as well as post-tenure reviews. In addition, departments use these evaluations in the assessment of courses as well as programs. Thus, experimentation with teaching methods is critically examined.

7. Fiscal Implications of the Program -- What is the funding stream for this type of delivery as well as upgrades and replacements? What are the line costs for delivering this program? Does the campus project that any tuition adjustments will need to be requested to support the delivery of this program? What are the external sources of funding and support for the program? Will there be any operating budget requests for this program that would exceed normal operating budget guidelines? Please demonstrate the cost and benefit of developing this program for a distance education format.

University of West Georgia presently employs an eTuition structure of \$80 per credit hour. Funds generated from this system are invested directly back into online programs with funds be shared by the University, College, and School Improvement program. eTuition funds are used to purchase equipment and software, training, and assistance for online faculty. In this structure, online programs generate funds closely aligned with the cost of providing the program. There should be no specific changes to the eTuition structure specific for the School Improvement program.

The School Improvement program will draw upon present faculty for most courses. No additional full-time hires are anticipated, pending growth of the program.

eTuition creates a significant benefit by delivering the program to a much larger group than traditional programs. It is expected that many potential students for the program are employed full-time and/or live at a distance. These students are not served by traditional programs and represent a substantial gain in market share, especially for a doctoral program serving this unique niche.

#### Please complete the following modified fiscal page:

There are no anticipated costs associated with moving the School Improvement program to an online mode of delivery. Technology support will be provided by the wealth of existing resources at UWG. Maintenance and delivery of the program will simply change, but will not require additional funding.

#### Costs Per Year of Implementation

Item	Year	Year	Year	Year	Year	1
	1	2	3	4	5	

Network Design	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Network Configuration	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Network Installation	- 0 -	-0-	- 0 -	- 0 -	- 0 -
Hardware Acquisition	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Software Acquisition	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Technical Integration	- 0 -	-0-	- 0 -	- 0 -	- 0 -
Support Services	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Course Acquisition and Licensing Fees	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Distribution Costs	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Personnel (Faculty)	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Personnel (Technical Support)	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Personnel (Secretarial)	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Estimated Cost for Renovated Facilities for Technological	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Support					
Maintenance and Operation (specify)	- 0 -	- 0 -	- 0 -	-0-	- 0 -
Supplies and Materials (specify)	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Other (specify)	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Total:	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -

# 8. Assessment -- Please indicate how students will meet the educational outcomes of the degree program. Does the institution have a system whereby it can monitor the effectiveness of the program in terms of numbers of students engaged in this mode of delivery for the program and the number of degrees conferred versus traditional delivery methods Please describe the evaluation plan to be used.

In the case of the School Improvement program, student learning outcomes for online courses are identical to their traditional face-to-face counterparts. Courses and assessments are designed by faculty members with the same rigor for all delivery platforms, whether on-campus, or through online technologies. In the vast majority of cases, these faculty are full-time, tenured or tenure-track faculty members with Ph.D.s or Ed.D.s. Course surveys and program exit interviews with UWG distance students have indicated that not only is the educational content comparable, but in the case of online courses, the experiences have been enriched through the use of technologies. A guiding principle of the UWG vision is "educational excellence in a personal environment," and this is reflected in the emphasis on interaction in online courses. Faculty are encouraged to maintain daily contact with online students, and through course assessments, students have expressed high levels of satisfaction regarding the quality and timeliness of online interactions and responsiveness from faculty. Comparative evaluations of student course grades in online versus on-campus sections and traditional external degree program sections have also shown no significant differences in student course grades. The effectiveness of the program is measured in numerous ways, including course level outcomes, and faculty and student surveys. In eCore, staff are working with faculty to identify COLAs (course outcome learning assessments) for each course. The purpose of COLAs is to measure learning outcomes through performance on specific assignments and examination questions in eCore courses.

All UWG online courses are evaluated via an online evaluation system: CoursEval. This system is very flexible in creating and distributing surveys, student evaluations of instructions, and other forms of evaluation. Presently, the University of West Georgia distributes two evaluations for online courses: the Student Evaluation of Instruction and the Distance Education Survey. These surveys are presented for each online course to each student each semester. Data compiled from these surveys is reviewed and assessed by faculty and administration. Faculty are asked to articulate their plans for addressing needs which are identified from the survey results. Administration compares survey data with planned outcomes for online programs and makes changes as warranted. Face-to-Face courses are similarly evaluated through paper evaluations allowing comparison of instructional outcomes for online and traditional programs. The Director of the School Improvement program has online access to each evaluation for faculty who teach School Improvement courses, and may use this data for program improvements. Faculty members have access to their evaluations and may use numerous data analysis tools built in with the system.

#### School Improvement Assessment System

Since the School Improvement program is an interdisciplinary doctoral program, there are no specific SPA or national standards to which the program is aligned. However, a comprehensive assessment system has been developed over the years, and continues to be refined as necessitated. The assessment system is comprised of numerous key assessments, administered at major transition points throughout the program.

The first major transition point in the program is *admissions*. At this point, several sources of data are used to evaluate potential students' success in the program. The following sources are collected from applicants, prior to admission into the program:

- Grade point average (GPA) in previous graduate (e.g., Masters, Specialist) work;
- Scores on the quantitative and verbal portions of the Graduate Record Examination (GRE);
- A minimum of three letters of professional reference (which include both scaled and open-ended questions about applicants' qualifications and potential for success);
- An essay indicating the applicant's personal goals and suitability for the program;
- An in-depth on-campus writing sample; and
- A personal, individual interview with program faculty.

The second major transition point is not really a specific point in the program or in time, but rather occurs *throughout the first two years of coursework* in the program. Student progress through the program is constantly monitored during their coursework. This is accomplished through collection, examination, and review of data from the following sources:

- Course grades (e.g., no grade of "C" can be applied toward the Ed.D. degree; additionally, students are not permitted to receive more than two C's during their coursework in the program without academic penalty);
- The Core Competency Matrix (CCM); and
- Student Review process (conducted annually).

The Core Competency Matrix (CCM) is a matrix that records ratings of each student's level of performance on the Core Competencies using a three-point scale.

"Creating A More Educated Georgia" www.usg.edu The Student Review process is worthy of further explication. Each summer, progress in the doctoral program by each student is evaluated in a review process that is led by the program Director and involves all instructional faculty. Meeting as a group, faculty provide evidence of each individual student's professional knowledge, skills, and dispositions, in relation to the courses completed during the previous year. Specifically, the annual review examines academic progress and standards, as well as ethical, legal, and professional standards and performance in the program. Students receive written notice of their acceptable progress. For those not performing at an acceptable level, written notification to that effect is provided, accompanied by a charge to meet individually with the Director. Possible recommended courses of action include a Student Professional Development Plan, placement on academic probation, or dismissal from the program.

The next major transition point is the *completion of core coursework* (i.e., end of year two). Upon completion of core coursework, content knowledge—as well as the impact of that knowledge on professional practice—is assessed through the Professional Portfolio. Each of the three entries assesses knowledge across coursework and the Core Competencies. Each entry links to knowledge in various Core Competency strands that is being assessed in that entry. Professional reflection is a key component that is threaded throughout the core coursework and students are required to integrate reflection on their individual professional practice within their three portfolio entries. The three entries in the Professional Portfolio are:

- Entry 1: Engaging Educators in Investigation and Reflection about Teaching and Learning (links to coursework in the "Teaching and Learning" strand);
- Entry 2: Leadership and Self-Development (links to coursework in the "Leadership for Change" strand); and
- Entry 3: Communication as a Tool for School Improvement (links to coursework in the "Research and Effective Use of Data" strand).

Upon successfully passing the Professional Portfolio, students are officially admitted to candidacy in the doctoral program.

Within the program, the final major transition point is the *dissertation defense*. The doctoral dissertation requires students to identify an issue in school improvement, design a study, collect and analyze data, and make recommendations based on those data. Each dissertation study should contribute to the knowledge base in school improvement, and lead to enhanced student achievement and/or social development. By including a P-12, school-based professional on the doctoral committee, the practicality and impact of the dissertation is enhanced. Students are required to present and defend their studies in a two-hour oral defense.

The final source of data collected from students in the program occurs *following graduation*. The "Graduate Completer Survey" contains 10 questions used to determine the impact of the doctoral program on graduates' abilities to serve as change agents in their educational settings. Graduates are asked to identify specific experiences within the program that have been most helpful, as well as those that have been least meaningful. Data are also collected on their perceptions of the impact of the program on their career opportunities and aspirations.

Faculty Member	Course(s) Taught	Academic Qualifications
Dr. Craig A. Mertler (also Program Director)	EDUC 9963: Applying the Research Cycle for Change	Ph.D., Florida State University Educational Measurement and Evaluation
Dr. Margaret Dam	EDUC 9942: State and Local Applications of School Improvement	Ph.D., Georgia State University Educational Administration and Supervision
Dr. Myrna Gantner	EDUC 9961: Research Processes for Change	Ph.D., University of Texas at El Paso Educational Leadership
Dr. Cher Hendricks	EDUC 9941: Models of School Improvement and Reform EDUC 9963: Applying the Research Cycle for Change	Ph.D., University of South Carolina Educational Research and Measurement
Dr. Dianne Hoff	EDUC 9941: Principles of Legal and Ethical Leadership	Ph.D., University of Louisville Educational Leadership
Dr. Barbara Kawulich	EDUC 9962: Collecting and Analyzing Data for Change	Ph.D., Georgia State University Human Resources Development
Dr. Kim Metcalf	EDUC 9942: Leadership for Change	Ph.D., The Ohio State University Teacher Education & Educational Research Evaluation
Dr. Harry Morgan	EDUC 9923: Leadership for Diversity in the 21 <sup>st</sup> Century	Ed.D., University of Massachusetts Early Childhood Education

Dr. Tamra Ogletree	EDUC 9962: Collecting and Analyzing Data for Change	Ph.D., University of Georgia Language and Literacy
Dr. Hema Ramanathan	EDUC 9943: Instructional Leadership that Facilitates School Improvement	Ph.D., The Ohio State University Teaching of English
	EDUC 9984 : Doctoral Seminar I: Examination of Change	
	EDUC 9985 : Doctoral Seminar II: Examination of Leadership	

\* Note: All of the above faculty members, as well as numerous others across the College of Education, are responsible for directing doctoral dissertations (EDUC 9998: Research for Doctoral Dissertation).

#### SCHOOL IMPROVEMENT COURSES (EDUC)

(All courses carry three hours credit unless otherwise noted.)

#### EDUC 9923 Leadership for Diversity in the 21st Century

This course will encourage a culturally pluralistic and global perspective on the equitable education of culturally and linguistically diverse student populations. Students in this course will investigate the philosophical, theoretical, and historical foundations of multicultural education, the values inherent in

cross-cultural communication, and relationships between verbal and nonverbal communication systems. Interpersonal skills for encouraging harmony between the dominant culture and culturally and linguistically diverse populations will be topics for investigation. Students will design their own research initiatives to examine, evaluate, and/or develop curricular materials.

#### EDUC 9925 Principles of Legal and Ethical Leadership

This course is an advanced study of legal and ethical issues, including the federal mandate to educate students with disabilities, that impact school improvement. Students will create a school improvement project to educate students or colleagues about legal, ethical, or special educations issues.

#### EDUC 9933 Leadership for Change

This course addresses the theories and processes of change in societies, cultures, and organizations with particular emphasis on change within the educational system. As all leaders need skills for building trust, developing high involvement, and helping people maximize their performance in order to lead change, course content will include a study of human dynamics as related to effecting change. Completion of this course will enable students to effectively use theories and processes of social change in their role as change agents within their own educational environments.

#### EDUC 9941 Models of School Improvement and Reform

This course overviews nationally recognized models for school improvement, the forces and factors that influence school improvement and reform, the barriers to change and reform, and how change can be instigated within educational settings. Students build and value a conceptual understanding of the knowledge base in school improvement. Students develop foundational skills in different styles of writing required throughout the doctoral program.

#### EDUC 9942 State and Local Applications of School Improvement

#### Prerequisite: EDUC 9941

This course overviews school improvement initiatives and efforts at the state and local levels. Students identify issues in these reports and policies and explore the knowledge base to determine the extent to which the initiatives are supported by research. Students develop foundational skills for communicating this information to professional and lay audiences.

#### EDUC 9943 Instructional Leadership that Facilitates School Improvement

Prerequisite: EDUC 9942

This course prepares students to be instructional leaders in their educational settings. The knowledge base in effective teaching, motivation and learning, and staff development are explored and analyzed as vehicles for teacher and school improvement. Students build foundational skills in developing personal positions from the knowledge base and communicating those positions effectively to target audiences.

#### EDUC 9961 Research Processes for Change

This course is an advanced study of educational research traditions emphasizing the process of inquiry. Students examine the philosophical, historical, theoretical, and methodological foundations of positivist and phenomenological studies in education. Students critically analyze different forms of educational research designs including quantitative and qualitative research, action research, and program evaluation.

#### EDUC 9962 Collecting and Analyzing Data for Change

#### Prerequisite: EDUC 9961

This course focuses on the collection and analysis of data sources relevant in the educational studies and emphasizes analysis of work samples, observations, inquiry data, artifacts, and standardized test scores. Students become skilled at using methods of authentic assessment to evaluate student learning. In addition, students examine strategies for thematic analysis of observational and inquiry data. Throughout the course students collect and analyze school improvement data.

#### EDUC 9963 Applying the Research Cycle for Change 1/2/2 Prerequisite: EDUC 9962

This course is a school-based research experience during which students conduct a school improvement project across two semesters. Students reflect on practice to identify a research problem, conduct a review of literature to provide a theoretical base for their studies, develop research questions, implement a theoretically-based intervention or innovation related to their research problems, and collect and analyze data for the purpose of answering research questions. Emphasis is placed on the cyclical, continuous process of research for school improvement. Must be taken sequentially across two semesters (F, Sp.)

#### EDUC 9964 Advanced Quantitative Methods and Program Evaluation

#### Prerequisite: EDUC 9963

This course emphasizes advanced methods of analysis of quantitative data. Students also learn the fundamentals of evaluating programs in the schools. In this course, each student develops a proposal for the evaluation of a program in his or her school.

#### EDUC 9984 Doctoral Seminar I: Examination of Change

This seminar provides a vehicle for establishing thematic links among courses during the first year of the doctoral program. It builds connections between coursework and field experiences and provides a forum for addressing current educational issues, new and emerging technologies, and new educational initiatives. The seminar orients students to the processes of conducting scholarly research, developing a professional portfolio, and completing a doctoral dissertation.

#### EDUC 9985 Doctoral Seminar II: Examination of Leadership

This seminar provides a vehicle for establishing thematic links among courses during the second year of the doctoral program. It builds connections between coursework and field research experiences. It provides a forum for addressing current educational issues and initiatives and new and emerging technologies. The seminar guides students through the steps of developing a professional portfolio, and completing a doctoral dissertation.

#### EDUC 9986 Selected Issues in School Improvement 1-3 hours

This course provides a means of addressing special topics that may arise related to school improvement activities, research, and the education literature. Specific topics will be identified at the time the course is offered. The course may be repeated for variable credit from 1-3 hours for a maximum of 6 hours.

#### EDUC 9998 Research for Doctoral Dissertation 1-15 hours

Prerequisite: Consent of dissertation chairperson and admission to candidacy Students develop and carry out an independent research project in school improvement. A minimum of eleven semester hours in this course is required for graduation. Continuous enrollment is required while working on the dissertation project.

- Originator -

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Cou	rse Update Request (A	dd, Delete, Modify)
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	Modifications	

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Prerequisites	1	Corequisites		
See hard copy catalog for pre-requisites.				
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Hoff, Dianne [ APPROVED ]				
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Clark, Charles [ APPROVED ]				
Chair, Committee on Graduate Studies	——			
N/A		Aldrich,	Michael [ PENDING ]	

Chair, TEAC

Chair, Faculty Senate

## Addendum V

#### **Terms of Service of Current COAS Senators**

Submitted by the Rules Committee Chris Aanstoos, Chair

#### PROPOSAL

The Rules Committee recommends to the Senate the adoption of the following policy:

That all currently serving Senators from COAS, regardless of the date their terms were originally set to expire, shall continue to serve as a senator through the end of the 2010-2011 academic year, at which time their term shall be considered to be complete, and their office subject to the Spring election cycle, according to whatever procedures shall thereby be in place to govern such election.

#### **NEED FOR NEW POLICY**

The reorganization of the College of Arts & Sciences (COAS) into three colleges at the end of the current semester leaves open the question of what shall be the terms of service of the currently serving senators elected from COAS, some of whose terms were to run until the end of the Spring 2011 semester, some the Spring 2012 semester, and some the Spring 2013 semester. The Rules Committee examined three possible policy choices:

- a. complete their full term in office regardless of their new college affiliation
- b. continue serving through the end of the 2010-2011 academic year, with new elections in the Spring based on the reorganization
- c. serve only through the end of Fall semester, with elections to be held in December by each new college for new Senators to start in January

To guide their deliberations, the Rules Committee also solicited and received the counsel of the COAS Executive Committee and the COAS Faculty Advisory Committee.

#### BASIS FOR THIS PROPOSAL

The Rules Committee recommends its specific proposal on the basis of its comparative advantages with respect to the following four issues:

- 1. less disruption to already ongoing Senate operations than immediate replacement
- 2. a still prompt basis for adjusting to the new organizational structure
- 3. a smooth basis for an adjustment to other prospective ways of allocating senators
- 4. aligns with the preferences of the elected COAS Executive Committee and the COAS Faculty Advisory Committee on this question.